

## 1. Identification

### Call

C1

### Date of submission

26/04/2022

### 1.1. Full name of the project

Liveability - Designing public services for resilient neighbourhoods

68 / 250 characters

### 1.2. Short name of the project

Liveability

11 / 20 characters

### 1.3. Programme priority

1. Innovative societies

### 1.4. Programme objective

1.2 Responsive public services

### 1.6. Project duration

**Contracting start**

22/09/2022

**Contracting end**

31/12/2022

**Implementation start**

01/01/2023

**Implementation end**

31/12/2025

**Duration of implementation phase (months)**

36

**Closure start**

01/01/2026

**Closure end**

31/03/2026

### 1.7. Project summary

Even before the COVID 19 crisis, many cities were facing complex social, environmental, and economic challenges, including social inequalities, impacts of climate change and demographic changes. However, changing work and life patterns are also a chance: medium-sized and smaller cities can attract residents and businesses by being liveable – i.e. by following an integrated and balanced approach for the built environment, innovation culture, public services and socio-cultural life and by evoking a strong sense of active citizenship.

To be more liveable, cities must become „closer“, "more public" and "more agile". For this, city administrations should encourage innovative mindsets, out-of-the-box thinking and use of participatory approaches among its civil servants. Public services and planning processes must become more responsive, and authorities should involve residents and civil society to develop ideas of what future urban life should look like. Public interest design (PID), i.e. the application of user-centred design in matters of general interest, is a suitable methodological framework for this objective. It can be applied in practically all domains of public services. The Liveability partnership prepares, pilots and transfers a capacity building programme for public interest design, addressing both the city-wide (leadership level) and civil servants. The project will invite candidate cities to transfer the programme to also be awarded the label of a liveable city.

1,495 / 1,500 characters

### 1.8. Summary of the partnership

See description of roles in the partnership section - no time left.

67 / 3,000 characters

### 1.11. Project Budget Summary

Financial resources [in EUR]		Preparation costs	Planned project budget
ERDF	ERDF co-financing	0.00	2,624,316.18
	Own contribution ERDF	0.00	656,079.05
	<b>ERDF budget</b>	0.00	3,280,395.23
NO	NO co-financing	0.00	0.00
	Own contribution NO	0.00	0.00
	<b>NO budget</b>	0.00	0.00
NDICI	NDICI co-financing	0.00	0.00
	Own contribution NDICI	0.00	0.00
	<b>NDICI budget</b>	0.00	0.00
RU	RU co-financing	0.00	0.00
	Own contribution RU	0.00	0.00
	<b>RU budget</b>	0.00	0.00
<b>TOTAL</b>	<b>Total Programme co-financing</b>	0.00	2,624,316.18
	<b>Total own contribution</b>	0.00	656,079.05
	<b>Total budget</b>	0.00	3,280,395.23

## 2. Partnership

### 2.1. Overview: Project Partnership

#### 2.1.1 Project Partners

No.	LP/PP	Organisation (English)	Organisation (Original)	Country	Type of partner	Legal status	Partner budget in the project	Active/inactive	
								Status	from
1	LP	Heinrich-Böll-Foundation Schleswig-Holstein e.V.	Heinrich Böll Stiftung Schleswig-Holstein e.V.	DE	NGO	a)	598,480.80 €	Active	22/09/2022
2	PP	City of Kiel	Landeshauptstadt Kiel	DE	Local public authority	a)	369,985.00 €	Active	22/09/2022
3	PP	Danish Cultural Institute	Dansk Kulturinstitut	DK	Infrastructure and public service provider	a)	264,509.00 €	Active	22/09/2022
4	PP	Business Kolding	Business Kolding	DK	Business support organisation	a)	387,361.94 €	Active	22/09/2022
5	PP	Guldborgsund Municipality	Guldborgsund Kommune	DK	Local public authority	a)	417,361.70 €	Active	22/09/2022
6	PP	City of Pori	Porin kaupunki	FI	Local public authority	a)	357,860.00 €	Active	22/09/2022
7	PP	Riga City Council	Rīgas dome	LV	Local public authority	a)	280,156.80 €	Active	22/09/2022
8	PP	City of Gdynia	Miasto Gdynia	PL	Local public authority	a)	198,212.00 €	Active	22/09/2022
9	PP	Gdansk University of Technology	Politechnika Gdanska	PL	Higher education and research institution	a)	135,709.99 €	Active	22/09/2022
10	PP	Politics for Tomorrow	nextlearning e. V.	DE	NGO	b)	160,992.00 €	Active	22/09/2022
11	PP	Estonian Academy of Arts	Eesti kunstiaadeemia	EE	Higher education and research institution	a)	109,766.00 €	Active	22/09/2022

#### 2.1.2 Associated Organisations

No.	Organisation (English)	Organisation (Original)	Country	Type of Partner
AO 1	Ministry of Justice, European Affairs and Consumer Protection of Land Schleswig-Holstein	Ministerium für Justiz, Europa und Verbraucherschutz des Landes Schleswig-Holstein	DE	Regional public authority
AO 2	UNION OF THE BALTIC CITIES	ZWIĄZEK MIAST BAŁTYCKICH	PL	NGO
AO 3	Creative Bureaucracy Initiative	Creative Bureaucracy Initiative	DE	NGO
AO 4	Umeå municipality	Umeå kommun	SE	Local public authority
AO 5	Kolding Municipality	Kolding Kommune	DK	Local public authority
AO 6	Narva City Government	Narva Linnavalitsus	EE	Local public authority
AO 7	Liepāja city municipality administration	Liepājas pilsētas pašvaldības administrācija	LV	Local public authority
AO 8	Living Streets	Elav Tānav	EE	NGO
AO 9	Porin kaupunkikeskusta NGO / Porikorttelit	Porin kaupunkikeskusta ry / Porikorttelit	FI	Local public authority
AO 10	Christin-Albrechts-University of Kiel	Christian-Albrechts-Universität zu Kiel	DE	Higher education and research institution
AO 11	Visions and Strategies Around Baltic Sea Secretariat (to be confirmed)	Visions and Strategies Around Baltic Sea Secretariat (to be confirmed)	LV	International governmental organisation
AO 12	Anykščiai District Municipality Administration	Anykščių rajono savivaldybės administracija	LT	Local public authority
AO 13	Avoti neighbourhood association	Avotu apkaimes biedrība	LV	NGO
AO 14	Riga Neighbourhood alliance	Rīgas Apkaimju alianse	LV	NGO
AO 15	Urban Institute	Urban Institute	LV	NGO

#### 2.2 Project Partner Details - Partner 1

LP/PP

Lead Partner

**Partner Status**   
**Active from**  **Inactive from**

**Partner name:**

**Organisation in original language**   
55 / 250 characters

**Organisation in English**   
56 / 250 characters

**Department in original language**   
3 / 250 characters

**Department in English**   
3 / 250 characters

**Partner location and website:**

<b>Address</b>	<input type="text" value="Weimarer Str. 6"/> <small>24 / 250 characters</small>	<b>Country</b>	<input type="text" value="Germany"/>
<b>Postal Code</b>	<input type="text" value="24106"/> <small>14 / 250 characters</small>	<b>NUTS1 code</b>	<input type="text" value="Schleswig-Holstein"/>
<b>Town</b>	<input type="text" value="Kiel"/> <small>13 / 250 characters</small>	<b>NUTS2 code</b>	<input type="text" value="Schleswig-Holstein"/>
<b>Website</b>	<input type="text" value="www.boell-sh.de"/> <small>15 / 100 characters</small>	<b>NUTS3 code</b>	<input type="text" value="Kiel, Kreisfreie Stadt"/>

**Partner ID:**

**Organisation ID type**

**Organisation ID**   
12 / 50 characters

**VAT Number Format**

**VAT Number**  N/A   
0 / 50 characters

**PIC**   
0 / 9 characters

**Partner type:**

**Legal status**

**Type of partner**

**Sector (NACE)**

**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

As an actor in political education, Heinrich-Böll-Foundation Schleswig-Holstein (HBF SH) is responsible for a wide range of educational projects in the field of sustainability. One special focus is the future development of Cities (local administrations and the transformation for resilient public services and participation of inhabitants. One example for this is the running project VekselWirk (Interreg 5a DE-DK) which focusses on the role of local authorities in unlocking the potentials of creative sectors and Industries (CSI) for innovations. Thanks to state ground funding HBF SH has got the professional structures and well versed staff to manage bigger projects such as Liveability as Lead Partner. Beyond the LP role HBF SH will co-co-ordinate WP1 with Politics for Tomorrow, be involved in the working groups for GoAs 1.1, 1.4 and 2.5 and lead the development of the "liveable city" label in GoA 3.2.

919 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 2**

<b>LP/PP</b>	<input type="text" value="Project Partner"/>		
<b>Partner Status</b>	<input type="text" value="Active"/>		
	<b>Active from</b>	<input type="text" value="22/09/2022"/>	<b>Inactive from</b>
		<input type="text"/>	<input type="text"/>

**Partner name:**

<b>Organisation in original language</b>	<input type="text" value="Landeshauptstadt Kiel"/>			21 / 250 characters
<b>Organisation in English</b>	<input type="text" value="City of Kiel"/>			12 / 250 characters
<b>Department in original language</b>	<input type="text" value="Dezernat für Soziales, Gesundheit, Wohnen und Sport"/>			51 / 250 characters
<b>Department in English</b>	<input type="text" value="Department for Social Affairs, Health, Housing and Sports"/>			57 / 250 characters

**Partner location and website:**

<b>Address</b>	<input type="text" value="Fleethörn 9"/>	11 / 250 characters	<b>Country</b>	<input type="text" value="Germany"/>
<b>Postal Code</b>	<input type="text" value="24103"/>	5 / 250 characters	<b>NUTS1 code</b>	<input type="text" value="Schleswig-Holstein"/>
<b>Town</b>	<input type="text" value="Kiel"/>	4 / 250 characters	<b>NUTS2 code</b>	<input type="text" value="Schleswig-Holstein"/>
<b>Website</b>	<input type="text" value="www.kiel.de"/>	11 / 100 characters	<b>NUTS3 code</b>	<input type="text" value="Kiel, Kreisfreie Stadt"/>

**Partner ID:**

<b>Organisation ID type</b>	<input type="text" value="Tax (identification) number (Steuer(identifikations)nummer)"/>		
<b>Organisation ID</b>	<input type="text" value="DE 134 858 950"/>	14 / 50 characters	
<b>VAT Number Format</b>	<input type="text" value="DE + 9 digits"/>		
<b>VAT Number</b>	<input checked="" type="checkbox"/> N/A <input type="text"/>	0 / 50 characters	
<b>PIC</b>	<input type="text" value="n/a"/>	3 / 9 characters	

**Partner type:**

**Legal status**

**Type of partner**

**Sector (NACE)**

**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

The city of Kiel takes part as a project partner in this project. Since the city administration provides a wide range of public services, interest is very high in making them as citizen-oriented and agile as possible. Within the project the city of Kiel will take the GoA lead for the development and the piloting of the PID charter (1.2/2.2). Therefore, a close cooperation is sought with all departments within the city as well as with all relevant project partners. Furthermore, a PID change agent and implementer will be selected who will take part in the training programme provided by the project partners as well as at the transnational meetings. The acquired knowledge is then to be applied in a pilot project in a local neighborhood. The knowledge and experience gained from the project will then be shared with other city staff members in the form of a citywide PID conference in order to further anchor the approaches of public interest design in the city administration.

982 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 3**

**LP/PP**

**Partner Status**

**Active from**  **Inactive from**

**Partner name:**

**Organisation in original language**  20 / 250 characters

**Organisation in English**  25 / 250 characters

**Department in original language**  3 / 250 characters

**Department in English**  3 / 250 characters

**Partner location and website:**

<b>Address</b>	<input type="text" value="Vartov, Farvergade 27L, 2."/> <small>26 / 250 characters</small>	<b>Country</b>	<input type="text" value="Denmark"/>
<b>Postal Code</b>	<input type="text" value="DK-1463"/> <small>7 / 250 characters</small>	<b>NUTS1 code</b>	<input type="text" value="Danmark"/>
<b>Town</b>	<input type="text" value="Copenhagen"/> <small>10 / 250 characters</small>	<b>NUTS2 code</b>	<input type="text" value="Hovedstaden"/>
<b>Website</b>	<input type="text" value="www.danishculture.com"/> <small>21 / 100 characters</small>	<b>NUTS3 code</b>	<input type="text" value="Byen København"/>

**Partner ID:**

<b>Organisation ID type</b>	Civil registration number (CPR)	
<b>Organisation ID</b>	10277728	
<b>VAT Number Format</b>	DK + 8 digits	
<b>VAT Number</b>	N/A <input type="checkbox"/> DK10 27 77 28	13 / 50 characters
<b>PIC</b>	926135728	9 / 9 characters

**Partner type:**

<b>Legal status</b>	a) Public	
<b>Type of partner</b>	Infrastructure and public service provi	Public transport, utility company (water supply, electricity supply, sewage, gas, waste collection, airport, port, railway, etc.)
<b>Sector (NACE)</b>	94.99 - Activities of other membership organisations n.e.c.	

**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

DCI has been working in the fields of culture and sustainability for the past 15 years, and is well-connected with organisations and networks relevant to these topics at BSR, European, and global scales. As Lead Partner in the Interreg BSR Flagship project UrbCulturalPlanning (2019-2021), DCI coordinated the network of partners and AOs focused on the role of culture and cultural institutions in societal transformation. This included co-curating and programming three international conferences and eleven Urban Labs in partner cities, as well as reaching out to BSR and EU networks of knowledge and practice. DCI will have the role of a facilitator of knowledge transfer in Liveability, coordinating the exchange of partners, PID change agents and implementers in GoA2.1 as well as leading WP3. Here, DCI will contribute to the development of the network of "liveable cities".

879 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 4**

<b>LP/PP</b>	Project Partner		
<b>Partner Status</b>	Active		
	<b>Active from</b>	22/09/2022	<b>Inactive from</b>

**Partner name:**

<b>Organisation in original language</b>	Business Kolding			16 / 250 characters
<b>Organisation in English</b>	Business Kolding			16 / 250 characters
<b>Department in original language</b>	Business Kolding			16 / 250 characters
<b>Department in English</b>	Business Kolding			16 / 250 characters

**Partner location and website:**

<p><b>Address</b></p> <input type="text" value="Sdr. Havnegade 7"/> <small>16 / 250 characters</small>	<p><b>Country</b></p> <input type="text" value="Denmark"/>
<p><b>Postal Code</b></p> <input type="text" value="6000"/> <small>4 / 250 characters</small>	<p><b>NUTS1 code</b></p> <input type="text" value="Danmark"/>
<p><b>Town</b></p> <input type="text" value="Kolding"/> <small>7 / 250 characters</small>	<p><b>NUTS2 code</b></p> <input type="text" value="Syddanmark"/>
<p><b>Website</b></p> <input type="text" value="www.businesskolding.dk"/> <small>22 / 100 characters</small>	<p><b>NUTS3 code</b></p> <input type="text" value="Syddjylland"/>

**Partner ID:**

<p><b>Organisation ID type</b></p> <input type="text" value="Civil registration number (CPR)"/>
<p><b>Organisation ID</b></p> <input type="text" value="18746131"/>
<p><b>VAT Number Format</b></p> <input type="text" value="DK + 8 digits"/>
<p><b>VAT Number</b></p> <p>N/A <input type="checkbox"/> <input type="text" value="DK18 74 61 31"/>  <small>13 / 50 characters</small></p>
<p><b>PIC</b></p> <input type="text" value="950773728"/> <small>9 / 9 characters</small>

**Partner type:**

<p><b>Legal status</b></p> <input type="text" value="a) Public"/>
<p><b>Type of partner</b></p> <input type="text" value="Business support organisation"/> <div style="border: 1px solid black; padding: 2px; margin-top: 5px;">       Chamber of commerce, chamber of trade and crafts, business incubator or innovation centre, business clusters, etc.     </div>
<p><b>Sector (NACE)</b></p> <input type="text" value="70.22 - Business and other management consultancy activities"/>

**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

Business Kolding will work closely with the City of Kolding (a UNESCO design city with several years of experience in setting up a local design ecosystem) and engage relevant key-stakeholders from the municipality in the project activities. Business Kolding, the City of Kolding and private design companies are the administration for Design Network Kolding, a network for designers and creatives located in and around Kolding. Business Kolding will take part in the GoA1.1, contributing to the collection of good practices in public interest design and in the working group that prepares the evaluation framework, representing the target group in the working group. Business Kolding will also be GoA lead for the "liveable city" network (GoA 3.5), making use of its access to the UNESCO design city network as an inspiration and model for the network. Business Kolding will, together with the City of Kolding, pilot the implementation pf PID in a pilot on developing a liveable city centre.

992 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 5**

<p><b>LP/PP</b></p> <input type="text" value="Project Partner"/>	
<p><b>Partner Status</b></p> <input type="text" value="Active"/>	
<p><b>Active from</b></p> <input type="text" value="22/09/2022"/>	<p><b>Inactive from</b></p> <input type="text"/>



**Partner name:**

<b>Organisation in original language</b>	Guldborgsund Kommune	21 / 250 characters
<b>Organisation in English</b>	Guldborgsund Municipality	25 / 250 characters
<b>Department in original language</b>	Strategi & Udvikling	21 / 250 characters
<b>Department in English</b>	Strategy & Development	23 / 250 characters

**Partner location and website:**

<b>Address</b>	Parkvej 37	10 / 250 characters	<b>Country</b>	Denmark
<b>Postal Code</b>	DK-4800	8 / 250 characters	<b>NUTS1 code</b>	Danmark
<b>Town</b>	Nykøbing Falster	16 / 250 characters	<b>NUTS2 code</b>	Sjælland
<b>Website</b>	www.guldborgsund.dk	19 / 100 characters	<b>NUTS3 code</b>	Vest- og Sydsjælland

**Partner ID:**

<b>Organisation ID type</b>	Civil registration number (CPR)		
<b>Organisation ID</b>	29188599		
<b>VAT Number Format</b>	DK + 8 digits		
<b>VAT Number</b>	N/A <input type="checkbox"/>	DK29 18 85 99	13 / 50 characters
<b>PIC</b>	950610186		9 / 9 characters

**Partner type:**

<b>Legal status</b>	a) Public		
<b>Type of partner</b>	Local public authority	Municipality, city, etc.	
<b>Sector (NACE)</b>	84.12 - Regulation of the activities of providing health care, education, cultural services and other social services, excluding social security		

**Partner financial data:**

<b>Is your organisation entitled to recover VAT related to the EU funded project activities?</b>	Yes
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**Role of the partner organisation in this project:**

Project partner. Guldborgsund Municipality will be active in all parts of the project and will be lead for Group of Activity of 1.3. "Preparation of practical implementation" and for Group of Activity of 2.3 "Pilot implementation concept in testbeds". Guldborgsund Municipality will also implement its own pilot, and will be active in transfer of results in WP3, e.g. by cooperating with its partner city Liepaja (AO).

418 / 1,000 characters

Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?

Yes  No

2.2 Project Partner Details - Partner 6

LP/PP

Partner Status

Active from  Inactive from

Partner name:

Organisation in original language  14 / 250 characters

Organisation in English  12 / 250 characters

Department in original language  16 / 250 characters

Department in English  21 / 250 characters

Partner location and website:

Address <input type="text" value="Tiedepuisto 4"/> <small>13 / 250 characters</small>	Country <input type="text" value="Finland"/>
Postal Code <input type="text" value="28600"/> <small>5 / 250 characters</small>	NUTS1 code <input type="text" value="Manner-Suomi"/>
Town <input type="text" value="Pori"/> <small>4 / 250 characters</small>	NUTS2 code <input type="text" value="Länsi-Suomi"/>
Website <input type="text" value="www.pori.fi"/> <small>11 / 100 characters</small>	NUTS3 code <input type="text" value="Satakunta"/>

Partner ID:

Organisation ID type

Organisation ID

VAT Number Format

VAT Number  N/A   10 / 50 characters

PIC  0 / 9 characters

Partner type:

Legal status

Type of partner

Sector (NACE)

Partner financial data:

Is your organisation entitled to recover VAT related to the EU funded project activities?

Yes

**Role of the partner organisation in this project:**

The City of Pori will be involved in all Work Packages, being the co-lead of WP2 together with Gdynia and coordinating the preparation (incl. design) and piloting of the training programme (1.4/2.4). In this function the City of Pori also takes part in the working group for the revision of the capacity building programme in GoA 2.5, again being responsible for the training programme. The City of Pori will pilot the capacity building programme itself, focusing in the test bed on city centre development. The City of Pori will also contribute to the transfer activities in WP3.

582 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 7**

**LP/PP**

**Partner Status**

**Active from**  **Inactive from**

**Partner name:**

**Organisation in original language**  11 / 250 characters

**Organisation in English**  18 / 250 characters

**Department in original language**  45 / 250 characters

**Department in English**  49 / 250 characters

**Partner location and website:**

<p><b>Address</b> <input type="text" value="Amatu iela 4"/> <span style="float: right;">13 / 250 characters</span></p> <p><b>Postal Code</b> <input type="text" value="Latvia"/> <span style="float: right;">7 / 250 characters</span></p> <p><b>Town</b> <input type="text" value="Riga"/> <span style="float: right;">4 / 250 characters</span></p> <p><b>Website</b> <input type="text" value="rdpad.lv"/> <span style="float: right;">9 / 100 characters</span></p>	<p><b>Country</b> <input type="text" value="Latvia"/></p> <p><b>NUTS1 code</b> <input type="text" value="Latvija"/></p> <p><b>NUTS2 code</b> <input type="text" value="Latvija"/></p> <p><b>NUTS3 code</b> <input type="text" value="Vidzeme"/></p>
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**Partner ID:**

<b>Organisation ID type</b>	Unified registration number (Vienotais reģistrācijas numurs)	
<b>Organisation ID</b>	90011524360	
<b>VAT Number Format</b>	LV + 11 digits	
<b>VAT Number</b>	<input type="checkbox"/> N/A	<input type="text" value="LV90011524360"/> <small>13 / 50 characters</small>
<b>PIC</b>	<input type="text" value="932227425"/> <small>9 / 9 characters</small>	

**Partner type:**

<b>Legal status</b>	<input type="text" value="a) Public"/>	
<b>Type of partner</b>	<input type="text" value="Local public authority"/>	<input type="text" value="Municipality, city, etc."/>
<b>Sector (NACE)</b>	<input type="text" value="84.11 - General public administration activities"/>	

**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

Riga City Council will actively contribute to the preparation of the solution, participating in working groups for groups of activities 1.2 and 1.3 and thereby bringing in the perspective of a larger city. In WP2, Riga City Council intends to work with Community-led local development (CLLD), a territorial planning tool based on an integrated bottom-up planning approach that is still quite unexperimented in urban areas. In applying this approach, the involved employees of the city will apply PID principles and invite inhabitants to design their own development strategies. Riga City Council will test this approach in one or two neighbourhoods. Riga City Council will also coordinate GoA 3.1 on the upscaling of PID approaches in the partner cities.

754 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 8**

<b>LP/PP</b>	<input type="text" value="Project Partner"/>		
<b>Partner Status</b>	<input type="text" value="Active"/>		
<b>Active from</b>	<input type="text" value="22/09/2022"/>	<b>Inactive from</b>	<input type="text"/>

**Partner name:**

<b>Organisation in original language</b>	<input type="text" value="Miasto Gdynia"/> <small>13 / 250 characters</small>		
<b>Organisation in English</b>	<input type="text" value="City of Gdynia"/> <small>14 / 250 characters</small>		
<b>Department in original language</b>	<input type="text" value="Laboratorium Innowacji Społecznych - samodzielna jednostka budżetowa Miasta Gdyni"/> <small>81 / 250 characters</small>		
<b>Department in English</b>	<input type="text" value="Social Innovation Lab - an autonomous budgetary unit of Gdynia City Hall"/> <small>72 / 250 characters</small>		

**Partner location and website:**

<b>Address</b>	<input type="text" value="aleja Marszałka Piłsudskiego 52/54"/> <small>34 / 250 characters</small>	<b>Country</b>	<input type="text" value="Poland"/>
<b>Postal Code</b>	<input type="text" value="81-382"/> <small>6 / 250 characters</small>	<b>NUTS1 code</b>	<input type="text" value="Makroregion północny"/>
<b>Town</b>	<input type="text" value="Gdynia"/> <small>6 / 250 characters</small>	<b>NUTS2 code</b>	<input type="text" value="Pomorskie"/>
<b>Website</b>	<input type="text" value="www.gdynia.pl"/> <small>13 / 100 characters</small>	<b>NUTS3 code</b>	<input type="text" value="Trójmiejski"/>

**Partner ID:**

<b>Organisation ID type</b>	<input type="text" value="Tax identification number (NIP)"/>		
<b>Organisation ID</b>	<input type="text" value="5862312326"/>		
<b>VAT Number Format</b>	<input type="text" value="PL + 10 digits"/>		
<b>VAT Number</b>	<input type="checkbox"/> N/A	<input type="text" value="PL5862312326"/> <small>12 / 50 characters</small>	
<b>PIC</b>	<input type="text"/> <small>0 / 9 characters</small>		

**Partner type:**

<b>Legal status</b>	<input type="text" value="a) Public"/>		
<b>Type of partner</b>	<input type="text" value="Local public authority"/>	<input type="text" value="Municipality, city, etc."/>	
<b>Sector (NACE)</b>	<input type="text" value="84.11 - General public administration activities"/>		

**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

Gdynia is the second-largest city in the Pomeranian region. The department in charge of project coordination is the Community Centers Department, which develops community centers network in Gdynia - which are places for neighbors to develop their interests and ideas. Animators make sure that the schedule of activities meets the expectations of the local community. Gdynia will be involved in all Work Packages: In WP1, the partner will be part of the working groups that prepare the PID charter and the PID implementation in testbeds. The City of Gdynia itself will carry out piloting in the city and in a neighbourhood testbed in WP2, focussing on intercultural integration, with a special focus on Ukrainian refugees. Together with the City of Pori, Gdynia will coordinate Work Package 2. In WP3, Gdynia will contribute to the transfer of the solution.

860 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 9**

<b>LP/PP</b>	<input type="text" value="Project Partner"/>		
<b>Partner Status</b>	<input type="text" value="Active"/>		
<b>Active from</b>	<input type="text" value="22/09/2022"/>	<b>Inactive from</b>	<input type="text"/>

**Partner name:**

<b>Organisation in original language</b>	<input type="text" value="Politechnika Gdanska"/> <small>20 / 250 characters</small>
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<b>Organisation in English</b>	<input type="text" value="Gdansk University of Technology"/>	<small>31 / 250 characters</small>
<b>Department in original language</b>	<input type="text" value="Wydział Architektury"/>	<small>20 / 250 characters</small>
<b>Department in English</b>	<input type="text" value="Faculty of Architecture"/>	<small>23 / 250 characters</small>

**Partner location and website:**

<b>Address</b>	<input type="text" value="ul. Narutowicza 11/12"/>	<small>21 / 250 characters</small>	<b>Country</b>	<input type="text" value="Poland"/>
<b>Postal Code</b>	<input type="text" value="80-233"/>	<small>6 / 250 characters</small>	<b>NUTS1 code</b>	<input type="text" value="Makroregion północny"/>
<b>Town</b>	<input type="text" value="Gdansk"/>	<small>6 / 250 characters</small>	<b>NUTS2 code</b>	<input type="text" value="Pomorskie"/>
<b>Website</b>	<input type="text" value="https://pg.edu.pl"/>	<small>17 / 100 characters</small>	<b>NUTS3 code</b>	<input type="text" value="Trójmiejski"/>

**Partner ID:**

<b>Organisation ID type</b>	<input type="text" value="Tax identification number (NIP)"/>		
<b>Organisation ID</b>	<input type="text" value="5840203593"/>		
<b>VAT Number Format</b>	<input type="text" value="PL + 10 digits"/>		
<b>VAT Number</b>	<input type="checkbox" value="N/A"/>	<input type="text" value="PL5840203593"/>	<small>12 / 50 characters</small>
<b>PIC</b>	<input type="text" value="999588784"/>		<small>9 / 9 characters</small>

**Partner type:**

<b>Legal status</b>	<input type="text" value="a) Public"/>		
<b>Type of partner</b>	<input type="text" value="Higher education and research instituti"/>	<input type="text" value="University faculty, college, research institution, RTD facility, research cluster, etc."/>	
<b>Sector (NACE)</b>	<input type="text" value="85.42 - Tertiary education"/>		

**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

Gdańsk University of Technology (GdanskTech) as a research institution has experience in the evaluation of inclusive policies and projects including those based on public interest-oriented design. GdanskTech will be responsible for the creation of an evaluation framework (GoA 1.5). It will also be involved in the application of the framework and the assessment of results to revise the solution in GoA 2.5. GdanskTech will also be responsible for coordinating the twinning of „liveable cities“ (GoA 3.3), being supported by an external service provider with expertise in knowledge transfer among public authorities.

617 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**State aid relevance**

For the partner type selected, the Programme sees a medium to high risk for implementing State aid relevant activities. If the partner is of the opinion that its activities are not State aid relevant, it can ask the MA/JS for a plausibility check on the State aid relevance. Does the partner want to do this?

Yes  No

**2.2 Project Partner Details - Partner 10**

**LP/PP**

**Partner Status**

**Active from**  **Inactive from**

**Partner name:**

**Organisation in original language**  27 / 250 characters

**Organisation in English**  21 / 250 characters

**Department in original language**  26 / 250 characters

**Department in English**  21 / 250 characters

**Partner location and website:**

<b>Address</b>	<input type="text" value="Dresdener Str. 119"/> <small>26 / 250 characters</small>	<b>Country</b>	<input type="text" value="Germany"/>
<b>Postal Code</b>	<input type="text" value="10999"/> <small>13 / 250 characters</small>	<b>NUTS1 code</b>	<input type="text" value="Berlin"/>
<b>Town</b>	<input type="text" value="Berlin"/> <small>14 / 250 characters</small>	<b>NUTS2 code</b>	<input type="text" value="Berlin"/>
<b>Website</b>	<input type="text" value="www.politicsfortomorrow.de"/> <small>34 / 100 characters</small>	<b>NUTS3 code</b>	<input type="text" value="Berlin"/>

**Partner ID:**

**Organisation ID type**

**Organisation ID**  24 / 50 characters

**VAT Number Format**

**VAT Number**  N/A  0 / 50 characters

**PIC**  9 / 9 characters

**Partner type:**

**Legal status**

**Type of partner**

**Sector (NACE)**

**Partner financial data:**

Is your organisation entitled to recover VAT related to the EU funded project activities?

No

Financial data	Reference period		
	01/04/2021	–	31/03/2022
Staff headcount [in annual work units (AWU)]			5.0
Employees [in AWU]			3.0
Persons working for the organisation being subordinated to it and considered to be employees under national law [in AWU]			1.0
Owner-managers [in AWU]			0.0
Partners engaged in a regular activity in the organisation and benefiting from financial advantages from the organisation [in AWU]			1.0
Annual turnover [in EUR]			200,000.00
Annual balance sheet total [in EUR]			0.00
Operating profit [in EUR]			0.00

**Role of the partner organisation in this project:**

Politics for Tomorrow / nextlearning e. V. is an NGO that has the objective to develop innovation for and with the public sector to foster sustainable development through co-creative learning environments. It has extensive experience in building capacity of political and administrative staff for the development of public services while applying participatory methods. As co-lead for WP1, Politics for Tomorrow has the task to provide a synthesis of design approaches and tools that can be applied in the project, to facilitate the development of a common understanding of PID and to contribute to the preparation of PID charter as well as the evaluation framework. Its experts will contribute to the development of the training programme and act as trainers themselves. Throughout WP2 and WP3, Politics for Tomorrow will have an advisory function for the partners, both on concrete public interest design applications as well as on knowledge transfer and organisational innovation processes.

994 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**2.2 Project Partner Details - Partner 11**

LP/PP	Project Partner		
Partner Status	Active		
Active from	22/09/2022	Inactive from	

**Partner name:**

Organisation in original language	Eesti kunstiakadeemia	21 / 250 characters
Organisation in English	Estonian Academy of Arts	24 / 250 characters
Department in original language	Disain osakond	14 / 250 characters
Department in English	Faculty of Design	17 / 250 characters

**Partner location and website:**

Address	Põhja pst 7	Country	Estonia
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11 / 250 characters



<b>Postal Code</b>  <b>Town</b>  <b>Website</b>	<input type="text" value="10412"/> <small>5 / 250 characters</small> <input type="text" value="Tallinn"/> <small>7 / 250 characters</small> <input type="text" value="https://www.artun.ee/en/home/"/> <small>29 / 100 characters</small>	<b>NUTS1 code</b>  <b>NUTS2 code</b>  <b>NUTS3 code</b>	<input type="text" value="Eesti"/>  <input type="text" value="Eesti"/>  <input type="text" value="Põhja-Eesti"/>
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**Partner ID:**

<b>Organisation ID type</b>  <b>Organisation ID</b> <b>VAT Number Format</b>  <b>VAT Number</b>  <b>PIC</b>	<input type="text" value="Registration code (Registrikood)"/> <input type="text" value="74000624"/> <input type="text" value="EE + 9 digits"/> <input type="checkbox"/> N/A <input type="text" value="EE100283976"/> <small>11 / 50 characters</small> <input type="text" value="n/a"/> <small>3 / 9 characters</small>
--	---

**Partner type:**

<b>Legal status</b> <b>Type of partner</b>  <b>Sector (NACE)</b>	<input type="text" value="a) Public"/> <input type="text" value="Higher education and research instituti"/> <input type="text" value="University faculty, college, research institution, RTD facility, research cluster, etc."/> <input type="text" value="85.42 - Tertiary education"/>
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**Partner financial data:**

**Is your organisation entitled to recover VAT related to the EU funded project activities?**

**Role of the partner organisation in this project:**

The Estonian Academy of Arts (EKA), Faculty of Design, will contribute to the development of the PID training programme (1.4) and thereby make synergies with the current creation of a master programme in Social Design. Moreover, EKA will contribute to the preparation of the evaluation framework for the piloting (1.5), applying its long experience in interdisciplinary impact assessment, and to the main evaluation itself, leading to the general revision of the output (2.5). In WP3, EKA will organise a joint competition among design students and with local stakeholders for the development of a corporate identity for the liveable city label and network (3.2/3.5).

667 / 1,000 characters

**Has this organisation ever been a partner in the project(s) implemented in the Interreg Baltic Sea Region Programme?**

Yes  No

**State aid relevance**

**For the partner type selected, the Programme sees a medium to high risk for implementing State aid relevant activities. If the partner is of the opinion that its activities are not State aid relevant, it can ask the MAJS for a plausibility check on the State aid relevance. Does the partner want to do this?**

Yes  No

### 2.3 Associated Organisation Details - AO 1

#### Associated organisation name and type:

<b>Organisation in original language</b>	Ministerium für Justiz, Europa und Verbraucherschutz des Landes Schleswig-Holstein <small>90 / 250 characters</small>		
<b>Organisation in English</b>	Ministry of Justice, European Affairs and Consumer Protection of Land Schleswig-Holstein <small>96 / 250 characters</small>		
<b>Department in original language</b>	Abteilung für Europa-, Ostsee- und Nordseeangelegenheiten <small>65 / 250 characters</small>		
<b>Department in English</b>	Department for European-, Baltic Sea- and North Sea Affairs <small>67 / 250 characters</small>		
<b>Legal status</b>	a) Public		
<b>Type of associated organisation</b>	<table><tr><td>Regional public authority</td><td>Regional council, etc.</td></tr></table>	Regional public authority	Regional council, etc.
Regional public authority	Regional council, etc.		

#### Associated organisation location and website:

<b>Address</b>	Lorentzendamm 35 <small>24 / 250 characters</small>	<b>Country</b>	Germany
<b>Postal Code</b>	24103 <small>12 / 250 characters</small>		
<b>Town</b>	Kiel <small>4 / 250 characters</small>		
<b>Website</b>	www.land-sh.de <small>21 / 100 characters</small>		

#### Role of the associated organisation in this project:

Support in securing the long-term sustainability of results and their dissemination. Contribution mainly to WP 3.  
119 / 1,000 characters

### 2.3 Associated Organisation Details - AO 2

#### Associated organisation name and type:

<b>Organisation in original language</b>	ZWIĄZEK MIAST BAŁTYCKICH	32 / 250 characters
<b>Organisation in English</b>	UNION OF THE BALTIC CITIES	34 / 250 characters
<b>Department in original language</b>	-/-	3 / 250 characters
<b>Department in English</b>	-/-	3 / 250 characters
<b>Legal status</b>	a) Public	
<b>Type of associated organisation</b>	NGO	Non-governmental organisations, such as Greenpeace, WWF, etc.

#### Associated organisation location and website:

<b>Address</b>	WAŁY JAGIELLOŃSKIE 1	28 / 250 characters	<b>Country</b>	Poland
<b>Postal Code</b>	80853	12 / 250 characters		
<b>Town</b>	GDAŃSK	12 / 250 characters		
<b>Website</b>	www.ubc.net	20 / 100 characters		

#### Role of the associated organisation in this project:

Union of the Baltic Cities is willing to cooperate with the 'Liveability' project partnership on the transfer or project results to other cities in the Baltic Sea Region.

179 / 1,000 characters

### 2.3 Associated Organisation Details - AO 3

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Creative Bureaucracy Initiative"/>	<small>39 / 250 characters</small>
<b>Organisation in English</b>	<input type="text" value="Creative Bureaucracy Initiative"/>	<small>39 / 250 characters</small>
<b>Department in original language</b>	<input type="text" value="-/-"/>	<small>3 / 250 characters</small>
<b>Department in English</b>	<input type="text" value="-/-"/>	<small>3 / 250 characters</small>
<b>Legal status</b>	<input type="text" value="a) Public"/>	
<b>Type of associated organisation</b>	<input type="text" value="NGO"/>	<input type="text" value="Non-governmental organisations, such as Greenpeace, WWF, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Kochstr. 6-7"/>	<small>12 / 250 characters</small>	<b>Country</b>	<input type="text" value="Germany"/>
<b>Postal Code</b>	<input type="text" value="10969"/>	<small>11 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Berlin"/>	<small>6 / 250 characters</small>		
<b>Website</b>	<input type="text" value="www.creativebureaucracy.org/"/>			
		<small>36 / 100 characters</small>		

#### Role of the associated organisation in this project:

The Creative Bureaucracy Festival celebrates outstanding innovation in the public sector and its contribution to a better, more sustainable, and more just world. It brings together bureaucrats and their allies – those who, at all levels of government, fight for the common good and make a difference. Our mission is that we want to cultivate a more positive attitude towards the public sector as well as more drive and eagerness to experiment within the public sector. We do so in two ways: Firstly, we organize the annual Creative Bureaucracy Festival. Secondly, we want to become the digital library for bureaucracy at its best – a platform for good ideas and creative minds, open for business year-round. We see synergies with the Liveability project, and are interested to engage and potentially share developed knowledge related to the project in the Creative Bureaucracy Festival community.

896 / 1,000 characters

### 2.3 Associated Organisation Details - AO 4

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Umeå kommun"/> <small>18 / 250 characters</small>
<b>Organisation in English</b>	<input type="text" value="Umeå municipality"/> <small>24 / 250 characters</small>
<b>Department in original language</b>	<input type="text" value="Kulturförvaltningen"/> <small>19 / 250 characters</small>
<b>Department in English</b>	<input type="text" value="Culture Department"/> <small>27 / 250 characters</small>
<b>Legal status</b>	<input type="text" value="a) Public"/>
<b>Type of associated organisation</b>	<input type="text" value="Local public authority"/> <input type="text" value="Municipality, city, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Skolgatan 31A"/> <small>21 / 250 characters</small>	<b>Country</b>	<input type="text" value="Sweden"/>
<b>Postal Code</b>	<input type="text" value="90184"/> <small>12 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Umeå"/> <small>12 / 250 characters</small>		
<b>Website</b>	<input type="text" value="www.umea.se"/> <small>20 / 100 characters</small>		

#### Role of the associated organisation in this project:

Umeå municipality is interested in the Liveability project and interested in learning about the results produced, to engage and potentially share developed knowledge related to the project. The experiences of the partners in developing and piloting the public services developed through the public interest design programme at the city and neighbourhood level is of interest to Umeå municipality. Who is also interested in taking part in an exchange with the project partners on the use of design principles in public services and urban planning. Umeå municipality will be invited to become a candidate city for the "liveable city" label and to the network of "liveable" cities.

685 / 1,000 characters

### 2.3 Associated Organisation Details - AO 5

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Kolding Kommune"/>	23 / 250 characters
<b>Organisation in English</b>	<input type="text" value="Kolding Municipality"/>	27 / 250 characters
<b>Department in original language</b>	<input type="text" value="Strategisk Vækst"/>	24 / 250 characters
<b>Department in English</b>	<input type="text" value="Strategic Growth"/>	24 / 250 characters
<b>Legal status</b>	<input type="text" value="a) Public"/>	
<b>Type of associated organisation</b>	<input type="text" value="Local public authority"/>	<input type="text" value="Municipality, city, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Akseltorv 2A"/>	18 / 250 characters	<b>Country</b>	<input type="text" value="Denmark"/>
<b>Postal Code</b>	<input type="text" value="6000"/>	11 / 250 characters		
<b>Town</b>	<input type="text" value="Kolding"/>	16 / 250 characters		
<b>Website</b>	<input type="text" value="www.kolding.dk"/>	22 / 100 characters		

#### Role of the associated organisation in this project:

The city of Kolding is a designated UNESCO Design City. In the Liveability project Kolding will support and be involved in relevant project activities, specifically WP 2.5 and WP 3.5

192 / 1,000 characters

### 2.3 Associated Organisation Details - AO 6

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Narva Linnavalitsus"/> <small>27 / 250 characters</small>
<b>Organisation in English</b>	<input type="text" value="Narva City Government"/> <small>29 / 250 characters</small>
<b>Department in original language</b>	<input type="text" value="Narva Linnavalitsuse Arhitektuuri- ja Linnaplaneerimise Amet (ALPA)"/> <small>75 / 250 characters</small>
<b>Department in English</b>	<input type="text" value="Department for Architecture and Urban planning, Narva City Government"/> <small>77 / 250 characters</small>
<b>Legal status</b>	<input type="text" value="a) Public"/>
<b>Type of associated organisation</b>	<input type="text" value="Local public authority"/> <input type="text" value="Municipality, city, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Peetri plats 5"/> <small>22 / 250 characters</small>	<b>Country</b>	<input type="text" value="Estonia"/>
<b>Postal Code</b>	<input type="text" value="20308"/> <small>13 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Narva"/> <small>14 / 250 characters</small>		
<b>Website</b>	<input type="text" value="www.narva.ee"/> <small>21 / 100 characters</small>		

#### Role of the associated organisation in this project:

ALPA intends to take part in the Liveability project in the transfer phase, cooperating with the Estonian Academy of Arts. ALPA is interested in learning about the results of piloting of public interest design at the city and neighbourhood level and taking part in an exchange with the project partners on the use of design principles in public services and urban planning. Narva will be invited to become a candidate city for the "liveable city" label and to the network of "liveable" cities.

493 / 1,000 characters

### 2.3 Associated Organisation Details - AO 7

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Liepājas pilsētas pašvaldības administrācija"/>		<small>52 / 250 characters</small>
<b>Organisation in English</b>	<input type="text" value="Liepaja city municipality administration"/>		<small>48 / 250 characters</small>
<b>Department in original language</b>	<input type="text" value="Attīstības pārvalde"/>		<small>27 / 250 characters</small>
<b>Department in English</b>	<input type="text" value="Development department"/>		<small>30 / 250 characters</small>
<b>Legal status</b>	<input type="text" value="a) Public"/>		
<b>Type of associated organisation</b>	<input type="text" value="Local public authority"/>	<input type="text" value="Municipality, city, etc."/>	

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Rožu iela 6"/>	<small>20 / 250 characters</small>	<b>Country</b>	<input type="text" value="Latvia"/>
<b>Postal Code</b>	<input type="text" value="LV-3401"/>	<small>16 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Liepaja"/>	<small>16 / 250 characters</small>		
<b>Website</b>	<input type="text" value="www.liepaja.lv/en"/>	<small>26 / 100 characters</small>		

#### Role of the associated organisation in this project:

Liepaja is a long-time twin-city with project partner no. 5 Guldborgsund Municipality. Liepaja will particular be involved in the activities under the WP3 Transferring solutions. Liepaja will be invited to provide input to the draft results and invited to visit the partner group during the piloting and learn about the project result regarding a liveable city and the Liveable City Charter. Liepaja will be invited to become a candidate city for the "Liveable City" and part of the liveable cities network.

516 / 1,000 characters



### 2.3 Associated Organisation Details - AO 8

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Elav Tänav"/> <small>18 / 250 characters</small>
<b>Organisation in English</b>	<input type="text" value="Living Streets"/> <small>22 / 250 characters</small>
<b>Department in original language</b>	<input type="text" value="-"/> <small>3 / 250 characters</small>
<b>Department in English</b>	<input type="text" value="-"/> <small>3 / 250 characters</small>
<b>Legal status</b>	<input type="text" value="b) Private"/>
<b>Type of associated organisation</b>	<input type="text" value="NGO"/> <input type="text" value="Non-governmental organisations, such as Greenpeace, WWF, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Tatari 21b"/> <small>18 / 250 characters</small>	<b>Country</b>	<input type="text" value="Estonia"/>
<b>Postal Code</b>	<input type="text" value="10116"/> <small>14 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Tallinn"/> <small>16 / 250 characters</small>		
<b>Website</b>	<input type="text" value="www.elavtanav.ee"/> <small>25 / 100 characters</small>		

#### Role of the associated organisation in this project:

Elav Tänav intends to take part in the Liveability project in the transfer phase, cooperating with the Estonian Academy of Arts. Elav Tänav is interested in learning about the results of piloting of public interest design at the city and neighbourhood level and taking part in an exchange with the project partners on the use of design principles in public services and urban planning.

386 / 1,000 characters

### 2.3 Associated Organisation Details - AO 9

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Porin kaupunkikeskusta ry / Porikorttelit"/> <small>49 / 250 characters</small>	
<b>Organisation in English</b>	<input type="text" value="Porin kaupunkikeskusta NGO / Porikorttelit"/> <small>50 / 250 characters</small>	
<b>Department in original language</b>	<input type="text" value="Yhdistyksen hallitus"/> <small>28 / 250 characters</small>	
<b>Department in English</b>	<input type="text" value="Board of NGO"/> <small>20 / 250 characters</small>	
<b>Legal status</b>	<input type="text" value="a) Public"/>	
<b>Type of associated organisation</b>	<input type="text" value="Local public authority"/>	<input type="text" value="Municipality, city, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Antinkatu 16 B"/> <small>23 / 250 characters</small>	<b>Country</b>	<input type="text" value="Finland"/>
<b>Postal Code</b>	<input type="text" value="28100"/> <small>14 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Pori"/> <small>13 / 250 characters</small>		
<b>Website</b>	<input type="text" value="www.porikorttelit.fi"/> <small>29 / 100 characters</small>		

#### Role of the associated organisation in this project:

Porikorttelit NGO is the hub of over 300 businesses and property owners in the Pori City Center Area. They also manage much activities in the public space, so they are a key partner for the City. Together with the Liveability project, we will do campaigns and other actions to create a more liveable city center.

322 / 1,000 characters

2.3 Associated Organisation Details - AO 10

Associated organisation name and type:

<b>Organisation in original language</b>	Christian-Albrechts-Universität zu Kiel	47 / 250 characters
<b>Organisation in English</b>	Christin-Albrechts-University of Kiel	45 / 250 characters
<b>Department in original language</b>	Geographisches Institut	31 / 250 characters
<b>Department in English</b>	Department of Geography	31 / 250 characters
<b>Legal status</b>	a) Public	
<b>Type of associated organisation</b>	Higher education and research instituti	University faculty, college, research institution, RTD facility, research cluster, etc.

Associated organisation location and website:

<b>Address</b>	Ludewig-Meyn-Straße 8	25 / 250 characters	<b>Country</b>	Germany
<b>Postal Code</b>	24098	15 / 250 characters		
<b>Town</b>	Kiel	13 / 250 characters		
<b>Website</b>	www.stadtgeo.uni-kiel.de/en			
		35 / 100 characters		

Role of the associated organisation in this project:

The working group urban and population geography under the Head of the working group Prof. Dr. Rainer Wehrhahn together with Prof. Dr. Axel Priebis will support the project as experts at the intersection of urban studies and public management. The courses in "urban development", "urban governance", "public management" and "spatial planning" are directly related to core issues of the project. Hence there are synergies also for students and researchers at the faculty to support the project implementation. Involvement is seen over the whole course of the project, however mainly in preparing the solution (WP1) and during the evaluation of the solution in the testbeds (WP2).

680 / 1,000 characters

### 2.3 Associated Organisation Details - AO 11

#### Associated organisation name and type:

<b>Organisation in original language</b>	Visions and Strategies Around Baltic Sea Secretariat (to be confirmed)		79 / 250 characters
<b>Organisation in English</b>	Visions and Strategies Around Baltic Sea Secretariat (to be confirmed)		79 / 250 characters
<b>Department in original language</b>	-/-		3 / 250 characters
<b>Department in English</b>	-/-		3 / 250 characters
<b>Legal status</b>	a) Public		
<b>Type of associated organisation</b>	International governmental organisation	HELCOM, BSSSC, CBSS, VASAB, etc.	

#### Associated organisation location and website:

<b>Address</b>	Alberta iela 10	<b>Country</b>	Latvia
	23 / 250 characters		
<b>Postal Code</b>	LV 1050		
	16 / 250 characters		
<b>Town</b>	Riga		
	13 / 250 characters		
<b>Website</b>	vasab.org		
	18 / 100 characters		

#### Role of the associated organisation in this project:

As the coordinating body of the VASAB Long-term Perspective for the Territorial Development of the BSR, VASAB Secretariat supports relevant Interreg BSR projects which contribute to the elaboration and development of policies and practices in line with the Long-term Perspective. Being an inter-governmental organisation, VASAB is involved in the sharing and circulation of knowledge among BSR countries, to promote innovative approaches and methods in solving current challenges related to spatial planning in the BSR. In this capacity the role of VASAB is to support especially the dissemination of results of the Liveability project among its member states, and facilitating further exchange with other European macro-regions.

At the time of submission of the application form the participation of VASAB had not yet been formally approved by the committee. Participation is therefore to be confirmed in case of project funding.

931 / 1,000 characters

### 2.3 Associated Organisation Details - AO 12

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Anykščių rajono savivaldybės administracija"/> <small>51 / 250 characters</small>	
<b>Organisation in English</b>	<input type="text" value="Anykščiai District Municipality Administration"/> <small>54 / 250 characters</small>	
<b>Department in original language</b>	<input type="text" value="Investicijų ir projektų valdymo skyrius"/> <small>44 / 250 characters</small>	
<b>Department in English</b>	<input type="text" value="Investment and Project Management Unit"/> <small>38 / 250 characters</small>	
<b>Legal status</b>	<input type="text" value="a) Public"/>	
<b>Type of associated organisation</b>	<input type="text" value="Local public authority"/>	<input type="text" value="Municipality, city, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="J. Biliūnas St. 23"/> <small>18 / 250 characters</small>	<b>Country</b>	<input type="text" value="Lithuania"/>
<b>Postal Code</b>	<input type="text" value="LT-29111"/> <small>8 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Anykščių"/> <small>9 / 250 characters</small>		
<b>Website</b>	<input type="text" value="anyksčiai.lt"/> <small>12 / 100 characters</small>		

#### Role of the associated organisation in this project:

Anykščiai District Municipality Administration is interested in the Liveability project and interested in learning about the results produced, to engage and potentially share developed knowledge related to the project. The experiences of the partners in developing and piloting the public services developed through the public interest design programme at the city and neighbourhood level is of interest to Anykščių Municipality. Who is also interested in taking part in an exchange with the project partners on the use of design principles in public services and urban planning. Anykščių Municipality will be invited to become a candidate city for the "liveable city" label and to the network of "liveable" cities.

722 / 1,000 characters

### 2.3 Associated Organisation Details - AO 13

#### Associated organisation name and type:

<b>Organisation in original language</b>	Avotu apkaimes biedrība	23 / 250 characters
<b>Organisation in English</b>	Avoti neighbourhood association	31 / 250 characters
<b>Department in original language</b>	-/-	3 / 250 characters
<b>Department in English</b>	-/-	3 / 250 characters
<b>Legal status</b>	b) Private	
<b>Type of associated organisation</b>	NGO	Non-governmental organisations, such as Greenpeace, WWF, etc.

#### Associated organisation location and website:

<b>Address</b>	Avotu iela 7-24	15 / 250 characters	<b>Country</b>	Latvia
<b>Postal Code</b>	LV-1011	7 / 250 characters		
<b>Town</b>	Riga	4 / 250 characters		
<b>Website</b>	www.facebook.com/Avotuapkaime/			
		30 / 100 characters		

#### Role of the associated organisation in this project:

Avoti neighbourhood association (Avoti) will ensure engagement of residents of the pilot areas in all project events, including planning sessions, seminars, and workshops. For the purposes of this project, Avoti will be able to use our established role in the neighbourhood to provide legitimacy to activities, and ensure trust among residents, as well as reach disenfranchised or marginal residents usually underrepresented in local planning.

Avoti was founded in 2020 and has grown into an organisation of more than 70 members, (residents as well as entrepreneurs) looking to formally include the neighbouring Grīziņkalns in the future to be a united force for positive change. The main goals of the organisation are uniting and engaging local stakeholders for a more environmentally friendly, socially inclusive and safe development, as well as representation in local government and advocating for sustainable change in local and national level.

952 / 1,000 characters

### 2.3 Associated Organisation Details - AO 14

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Rīgas Apkaimju alianse"/> <small>22 / 250 characters</small>	
<b>Organisation in English</b>	<input type="text" value="Riga Neighbourhood alliance"/> <small>27 / 250 characters</small>	
<b>Department in original language</b>	<input type="text" value="-/-"/> <small>3 / 250 characters</small>	
<b>Department in English</b>	<input type="text" value="-/-"/> <small>3 / 250 characters</small>	
<b>Legal status</b>	<input type="text" value="b) Private"/>	
<b>Type of associated organisation</b>	<input type="text" value="NGO"/>	<input type="text" value="Non-governmental organisations, such as Greenpeace, WWF, etc."/>

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Tilta iela 4 - 11"/> <small>17 / 250 characters</small>	<b>Country</b>	<input type="text" value="Latvia"/>
<b>Postal Code</b>	<input type="text" value="LV-1005"/> <small>7 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Rīga"/> <small>4 / 250 characters</small>		
<b>Website</b>	<input type="text" value="www.facebook.com/apkaimjualiense"/> <small>41 / 100 characters</small>		

#### Role of the associated organisation in this project:

Riga Neighbourhood alliance (RNA) unites most of the Riga's neighborhood associations and is natural partner for anyone who seeks to involve more than one neighborhood association. RNA role would be to help connect neighborhood associations and local activists with project partners and local business. RNA is publicly much more visible NGO than local neighborhood associations and that will play a positive role in attracting interest from entrepreneurs. RNA mission is to help promote best practices for building a resilient and active civil society and has best knowledge about civic activities in city's neighbourhoods.

629 / 1,000 characters

### 2.3 Associated Organisation Details - AO 15

#### Associated organisation name and type:

<b>Organisation in original language</b>	<input type="text" value="Urban Institute"/>		<small>15 / 250 characters</small>
<b>Organisation in English</b>	<input type="text" value="Urban Institute"/>		<small>15 / 250 characters</small>
<b>Department in original language</b>	<input type="text" value="-/-"/>		<small>3 / 250 characters</small>
<b>Department in English</b>	<input type="text" value="-/-"/>		<small>3 / 250 characters</small>
<b>Legal status</b>	<input type="text" value="b) Private"/>		
<b>Type of associated organisation</b>	<input type="text" value="NGO"/>	<input type="text" value="Non-governmental organisations, such as Greenpeace, WWF, etc."/>	

#### Associated organisation location and website:

<b>Address</b>	<input type="text" value="Cēsu iela 3 k-3 - 8"/>	<small>19 / 250 characters</small>	<b>Country</b>	<input type="text" value="Latvia"/>
<b>Postal Code</b>	<input type="text" value="LV-1012"/>	<small>7 / 250 characters</small>		
<b>Town</b>	<input type="text" value="Riga"/>	<small>4 / 250 characters</small>		
<b>Website</b>	<input type="text" value="http://urbaninstitute.lv"/>			
		<small>24 / 100 characters</small>		

#### Role of the associated organisation in this project:

Urban Institute (UI) team aims to support the project partners by contributing our knowledge and expertise on community development and empowerment of civil society. Our team over the years have accumulated practical know-how working with vast range of community engagement activities as well as are currently engaged in research projects related to civic engagement, particularly in Riga, Latvia. UI has experience in mapping and developing networks between local stakeholders, as well as in organization of informative seminars and workshops in collaboration with local communities and for them.

602 / 1,000 characters



### 3. Relevance

#### 3.1 Context and challenge

Many small-and medium sized cities in the BSR are facing complex social, environmental and economic challenges, including inequalities, climate change and demographic changes. The COVID-19 pandemic has further aggravated some of these challenges, while also changing work and life patterns and preferences of citizens. This has led to the idea that "post-corona cities" should embrace change, undergo a renewal process and attract residents and enterprises by creating more liveable neighbourhoods. To be successful in this transformation process, cities need to follow an integrated and balanced approach for the built environment, innovation culture, public service delivery and socio-cultural life by evoking a strong sense of belonging and active citizenship.

The idea for this project stems from an exchange of medium-sized cities on how to act on this challenge. The common perspective was that the roots for the liveable city can be found in the neighbourhoods, and that local citizens and civil society should be involved in developing and implementing ideas for future urban life and togetherness. Cities must therefore become "closer" to the citizen, "more public" and "more agile". This can be achieved by encouraging innovative mindsets, out-of-the-box thinking and the use of participatory approaches among city administration staff. All this is encapsulated in the concept of "public interest design", i.e. the application of user-centred design principles on matters of general interest.

However, only few employees of city administrations are familiar with design principles or know how to apply them. Their application should therefore not be a matter of singular pilot projects, as is currently often the case, but a matter of city-wide roll-out. The cities' political and administrative leadership must be willing to make design and user involvement a guiding principle and actively facilitate and support learning and innovation processes related to public interest design.

1,995 / 2,000 characters

#### 3.2 Transnational value of the project

Transnational cooperation is necessary to bring together different experiences and approaches in designing public services and to develop a common approach that is tested in cities of different sizes, in neighbourhoods with different socioeconomic characteristics and with public services in various sectors. The transnational setting also gives the possibility to consider and compare different cultural backgrounds and stages of organisational development of the participating public authorities.

Due to the large diversity of perspectives and experiences that feed into the capacity building programme, it can work as a template for the development of further public services in the partner cities (upscaling of the solution) and other cities (roll-out in the BSR). The programme offers tools and methods for cities at different experience and ambition levels: frontrunners who want to improve the city-wide design ecosystem as well as newcomers who intend to implement a singular pilot as a first step.

Transnational value also arises from the critical review of practices and methods in and beyond the partner regions, from the identification of success factors and not least from the development of a common vision for public interest design in BSR cities. In the transfer phase, a network of "liveable cities" that share this common vision and commit themselves to applying its underlying principles will be created. This network will function as a knowledge transfer hub for cities in and outside the partnership also after the project has ended.

The partnership is rooted in existing strong relations between partners who have collaborated in the Interreg BSR project Urb Cultural Planning. However, Liveability goes well beyond the culture-driven approach of that project, and the partnership was therefore completed with partners with practical experience like Kolding (a UNESCO city of design) methodological knowledge like Politics for Tomorrow or the Estonian Academy of Arts.

1,996 / 2,000 characters

#### 3.3 Target groups

Target group	Sector and geographical coverage	Its role and needs
Local public authority	Cities, especially small and medium-sized ones, in the whole Baltic Sea Region  <small>80 / 500 characters</small>	City administrations are the primary target group, as they have a key role in shaping urban communities. They are responsible for urban planning and the delivery of a wide array of public services, including social and health services, education, culture, and more. It is a challenge for cities to balance citizens needs, allocation of space and resources and stakeholder interests.  The project addresses two levels of the city administration: - the public employees working directly with citizens, enterprises and civil society in the neighbourhoods. Although there is no lack of design toolboxes and guidelines, entry points for civil servants to become acquainted with these tools and understand how, when and where they are useful, are missing - the leadership level (e.g. mayors, vice-mayors, heads of departments) who too rarely make use of their ability to be agenda setters and enablers of change processes in the whole city administration while fostering interdepartmental cooperation.  <small>997 / 1,000 characters</small>

Target group	Sector and geographical coverage	Its role and needs
<p>Infrastructure and public service provid</p>	<p>Public service providers in all sectors, in small and medium-sized cities in the whole BSR</p> <p>90 / 500 characters</p>	<p>Urban public service providers are a secondary target group of the project. Many elements of public interest design, such as user involvement in service development and delivery, iterative processes, or a focus on user experience are universally applicable to all types of public services a municipal waste company can apply them in the development of user-friendly waste collection schemes equally as well as a social worker in the creation of an intergenerational meeting point. The capacity building programme in public interest design developed in this project is primarily targeted at city administrations, but these public authorities should include public service providers in training and knowledge exchange activities to maximise their impact. Local public service providers will therefore be involved in the neighbourhood testbeds and in the PID training programmes by the project partners.</p> <p>904 / 1,000 characters</p>
<p>NGO</p>	<p>Civil society organisations in small and medium-sized cities, in the whole BSR</p> <p>78 / 500 characters</p>	<p>Civil society organisations are another secondary target group of the project. They are of then the link between citizens and public authorities - by bringing citizen's needs to the authorities' attention, but also by encouraging public authorities to enter into dialogue and participation processes with citizens. They also facilitate the generation of ideas and solutions for local needs and develop and offer services to citizens themselves. In all these functions, they can be considered the connective tissue that is needed for effective public service delivery, social cohesion, and generation of innovation in vibrant urban neighbourhoods.</p> <p>It is therefore paramount that civil society organisations are involved in the implementation of PID in concrete use cases, as for example the neighbourhood testbeds in our project.</p> <p>Whenever suitable NGOs will also be involved in the PID training programmes in the partner cities.</p> <p>929 / 1,000 characters</p>

### 3.4 Project objective

#### Your project objective should contribute to:

Responsive public services

The project develops a capacity building programme for public interest design, targeted primarily at city administrations (staff and leadership). The key objective of this programme is to increase the knowledge about and use of design principles among city employees and to foster an innovative, forward-looking culture in the organisation.

This capacity building programme consists of three elements:

- a systemic and holistic approach for the development of high-quality, cost-effective public services using PID principles, to be applied by city employees working directly with public service delivery. This approach will be piloted in selected neighbourhoods of the partner cities that serve as testbeds for the implementation of PID. The testbeds focus on different public services so that the transnational learning effects cover various sectors. This allows the approach to be adapted to other contexts, be it within a city or in other cities.
- A public interest design charter, i.e. a jointly developed compilation of fundamental principles of design in the urban context and set of strategic guidelines for their city-wide implementation. This component of the capacity building programme is addressed at the city leadership level which is in the position to integrate the charter's principles into existing city-wide strategies and conventions or to develop new ones.
- A training programme that provides city administration staff across departments with orientation on which methods and tools to apply in which context of their daily work.

All three of these components are transferable to other cities as well as public service providers and NGOs. Applying them (in a way that is adapted to the city's context and needs) will help cities to become "liveable", and the cities will be rewarded for their efforts with the "liveable city" label which stands for a high degree of innovativeness, user orientation and quality in public service delivery and urban planning.

1,985 / 2,000 characters

### 3.5 Project's contribution to the EU Strategy for the Baltic Sea Region

Please indicate whether your project contributes to the implementation of the Action Plan of the EU Strategy for the Baltic Sea Region (EUSBSR).

Yes  No

Please select which Policy Area of the EUSBSR your project contributes to most.

PA Innovation

Please list the action of this Policy Area that your project contributes to and explain how.

By promoting innovative mindsets and organisational cultures in the public sector, the project contributes to two actions of PA Innovation, namely:

Action 1: Challenge-driven innovation

Not only since the COVID-19 outbreak, cities are faced with a myriad of challenges that require innovative solutions. The development of these solutions cannot be left to enterprises alone but it requires the active involvement of the public and civil society actors. Examples of such challenge-driven innovations are new uses for former retail premises that provide space for community development, co-working and co-creation, or digitally assisted care services for older citizens to enable them to live longer in a multigenerational setting. One of the key features of public interest design is that is responsive to citizen's needs and fosters the development of new solutions to these needs.

Action 2: Co-creative innovation

Through the creation of design-driven innovation ecosystems in public authorities, key principles such as user orientation and user involvement are more strongly anchored in the development of public services. In the PID testbeds, citizens, civil society organisations, public service providers, enterprises and public authorities will engage in co-creative processes with the aim to create innovative and responsive solutions to pressing needs. The use of co-creative approaches in public service delivery will be a key element of the PID charter and training programme.

1,491 / 1,500 characters

If applicable, please describe which other Policy Areas of the EUSBSR your project contributes to and how.

To a lesser extent, the project also contributes to PA Spatial Planning, its overall goal of increasing territorial cohesion in the Baltic Sea Region and action 1 ("Strengthening territorial cohesion through land-based spatial planning"). As emphasised in the draft VASAB Vision for 2040, small and medium-sized cities have an important role as potential drivers of change and innovation, in providing services to the rural areas around them and connecting rural and metropolitan areas. Liveability strengthens the capabilities of small and medium-sized cities to become such forerunners and to provide high quality of life for all their citizens.

647 / 1,500 characters

### 3.6 Other political and strategic background of the project

#### Strategic documents

In the spirit of the Territorial Agenda 2030, Liveability contributes to the creation of "a more just Europe", offering future perspectives to all places and people, by initiating multi-level governance cooperation in and across cities and fostering the co-creation of responsive public services, facilitated by agile administrations. Medium-sized cities are strengthened as anchor points for regional development that can act as drivers for the implementation of the SDGs in the Baltic Sea Region.

498 / 500 characters

The New European Bauhaus initiative aims at connecting the European Green Deal to our daily lives and living spaces. It is an invitation to address complex societal problems together through co-creation. This is the core idea of Liveability: facilitating dialogue and collaboration with civil society to co-create public value outcomes. The project encourages out of the box thinking in city administrations to create a space for experimentation with new ways of addressing societal challenges.

494 / 500 characters

In the draft VASAB Vision for 2040, small and medium-sized cities are called "the gears of the Baltic Sea Region" that "offer good quality of life to people, support the community development opportunities and stand for cohesion, resilience and integration in the Baltic Sea Region". This is a very similar to the concept of "liveable cities". Small and medium-sized cities are also encouraged to build networks to create common vision and goals and to cooperate on policy related themes.

488 / 500 characters

### 3.7 Seed money support

Please indicate whether your project is based on a seed money project implemented in the Interreg Baltic Sea Region Programme 2014-2020.

Yes  No

### 3.8 Other projects: use of results and planned cooperation

Full name of the project	Funding Source	Use of the project outcomes and/or planned cooperation
UrbCulturalPlanning <small>19 / 200 characters</small>	Interreg Baltic Sea Region Programme 2014-2020 <small>46 / 200 characters</small>	<p>Some partners of Liveability have been involved in UrbCulturalPlanning (UCP) (2019-2021). In this framework they started to discuss about challenges for the liveability for the future of their cities. Also the demonstrator projects of UCP gave information about the expectations of inhabitants for liveable cities.</p> <p>Furthermore, UCP brought up the question how city administrations have to be constituted to foster creative power for transformation of Cities (Creative Bureaucracy). This was a starting point for the development of the project Liveability. Also the contact to Charles Landry as one of the speakers of UCP Conferences led to the contact to Politics For Tomorrow who are now partners of Liveability and will help set up a cooperation with the Creative Bureaucracy festival for the promotion of the "liveable city" label.</p> <small>834 / 1,000 characters</small>
VekselWirk <small>10 / 200 characters</small>	Interreg Germany/Denmark programme 2014-2020 <small>44 / 200 characters</small>	<p>The Project VekselWirk focused on the potentials of creative industries for innovation in medium cities and how these cities can develop and promote innovations hubs. The City of Kolding was a partner and Heinrich-Böll-Foundation the Lead Partner of this project. City of Kolding as a UNESCO Design City addressed in between this project the approaches of social design and public-private innovation which were taken up in the concept for the Liveability project.</p> <small>463 / 1,000 characters</small>

### 3.10 Horizontal principles

Horizontal principles	Projects's direct impact
Sustainable development	positive
Non-discrimination including accessibility	neutral
Equality between men and women	neutral

#### 4. Management

Allocated budget

##### 4.1 Project management

Please confirm that the lead partner and all project partners will comply with the rules for the project management as described in the Programme Manual.

If relevant, please indicate any other important aspects of the project management, e.g. external entity supporting the lead partner in the management of the project, advisory board, steering committee, any other relevant working groups, etc.

We will apply a simple but proven quality and risk management scheme. In the beginning, the partners together define ten aspects that are followed up upon regularly. To maximise its capacity to simultaneously coordinate the project and fulfil its partner duties, the Lead Partner will contract an experienced service provider for project management support. Several GoAs will be coordinated by working groups of 3-4 partners that prepare material and drafts that are then adopted by the partnership.

500 / 500 characters

##### 4.2 Project financial management

Please confirm that the lead partner and all project partners will comply with the rules for the financial management and control as described in the Programme Manual.

If relevant, please indicate any other important aspects of the financial management, e.g. external entity supporting the lead partner, positions planned for financial management, involvement of special financial experts (e.g. for public procurement), etc.

The service provider contracted for project management support will also assist the Lead Partner in financial management and reporting.

135 / 500 characters

##### 4.3 Input to Programme communication

Please confirm that you are aware of the obligatory inputs to Programme communication that must be submitted along the pre-defined progress reports, as described in the Programme Manual.

If relevant, please describe other important aspects of project communication that you plan to introduce, e.g. a communication plan, opening and closing events, social media channel(s) etc.

The Lead Partner will appoint a communication manager who coordinates transnational communication efforts, takes care of the obligatory inputs and advises the partner's own communication managers and teams. The project will hold at least one transnational conference in the transfer phase.

292 / 500 characters

##### 4.4 Cooperation criteria

Please select the cooperation criteria that apply to your project. In your project you need to apply at least three cooperation criteria. Joint development and joint implementation are the obligatory ones you need to fulfill in your project.

###### Cooperation criteria

Joint Development

Joint Implementation

Joint Staffing

Joint Financing

## 5. Work Plan

Number		Work Package Name
1		Preparing solutions
Number		Group of Activity Name
1.1		Developing a common understanding of public interest design
1.2		Preparing the PID charter
1.3		Preparing the PID use case guide
1.4		Preparing the PID training programme
1.5		Preparing the evaluation framework
2		Piloting and evaluating solutions
Number		Group of Activity Name
2.1		Transnational exchange of PID change agents and PID implementers
2.2		Piloting of the PID charter
2.3		Piloting of the PID use case guide
2.4		Piloting the training programme
2.5		Evaluating and revising the PID capacity building programme
3		WP3 Transferring solutions
Number		Group of Activity Name
3.1		Upscaling public interest design in partner cities
3.2		Developing a "liveable city" label
3.3		Twinning with candidate cities to transfer the capacity building programme
3.4		Training trainers in candidate cities
3.5		Creating a durable network of "liveable cities"

## Work plan overview

	Period: 1	2	3	4	5	6	Leader
<b>WP.1: Preparing solutions</b>							<b>PP1</b>
A.1.1: Developing a common understanding of public interest design							PP10
D.1.1: Synthesis report on common elements of design approaches, good practices and toolboxes	D						
A.1.2: Preparing the PID charter							PP2
D.1.2: Pre-piloting version of PID charter		D					
A.1.3: Preparing the PID use case guide							PP5
D.1.3: PID use case guide		D					
A.1.4: Preparing the PID training programme							PP6
D.1.4: Pre-piloting version of the PID training programme		D					
A.1.5: Preparing the evaluation framework							PP9
D.1.5: Framework for evaluation of the capacity building programme		D					
<b>WP.2: Piloting and evaluating solutions</b>							<b>PP8</b>
A.2.1: Transnational exchange of PID change agents and PID implementers							PP3
D.2.1: Documentation of exchange of experience sessions				D			
A.2.2: Piloting of the PID charter							PP2
D.2.2: Piloting reports of the PID change agents				D			
A.2.3: Piloting of the PID use case guide							PP5
D.2.3: Piloting diaries and evaluation reports of the use cases				D			
A.2.4: Piloting the training programme							PP6
D.2.4: Evaluation reports on local training programmes				D			
A.2.5: Evaluating and revising the PID capacity building programme							PP4
O.2.5: Public interest design capacity-building programme for liveable cities					O		
<b>WP.3: WP3 Transferring solutions</b>							<b>PP3</b>
A.3.1: Upscaling public interest design in partner cities							PP7
D.3.1: Action plans for the upscaling and continuation of the capacity building programme						D	
A.3.2: Developing a "liveable city" label							PP1
D.3.2: Criteria and awarding mechanism for the "liveable city" label						D	
A.3.3: Twinning with candidate cities to transfer the capacity building programme							PP9
D.3.3: Twinning reports of partner and candidate cities						D	
A.3.4: Training trainers in candidate cities							PP1
D.3.4: Continuation concept for the train-the-trainer programme						D	
A.3.5: Creating a durable network of "liveable cities"							PP4
D.3.5: Cooperation agreement for the continuation of the liveable cities network after the project						D	

**Outputs and deliverables overview**

Code	Title	Description	Contribution to the output	Output/ deliverable contains an investment
D.1.1	Synthesis report on common elements of design approaches, good practices and toolboxes	The synthesis report will - capture and highlight the common elements of various related design and co-creation approaches and methods under the headline of public interest design to foster a joint understanding of the term in the project partnership, - highlight transferable elements of the good practices from the partner cities and other cities collected by the partners - provide a reference list and quick assessment of available toolboxes and toolbox collections such as the OECD Observatory of Public Sector Innovation ( <a href="https://oecd-opsi.org/">https://oecd-opsi.org/</a> ) or the social design toolkit collection at <a href="https://socialdesign.de/toolkits/">https://socialdesign.de/toolkits/</a>	O2.5 - Public interest design capacity-building programme for liveable cities	
D.1.2	Pre-piloting version of PID charter	The charter consists of three elements: - The seven (or so) fundamental principles of public interest design for the liveable city - The seven (or so) steps for anchoring these principles in the city administration - An explanatory document to provide context, examples and recommendations related to the elements of the charter. The PID charter is the city-wide element of the PID capacity building programme, it is addressed at political and administrative decision makers (for now in the piloting cities, later on in small and medium-sized cities across the BSR) who have the ability to set city-wide guidelines or codes of conduct, as well as at the staff of city administration and public service providers connected to it as the future PID practitioners.	O2.5 - Public interest design capacity-building programme for liveable cities	
D.1.3	PID use case guide	The PID use case guide is the implementation-related element of the capacity building programme, to be piloted at the neighbourhood level in local testbeds. It will consist of a template to be filled out by the civil servant(s) who plan and implement the use case as well as instructions on how to fill out this template and what to consider in doing so. It will also reference available design toolboxes and guidelines and provide orientation on which toolbox or tool is applicable for which purpose and in which context.	O2.5 - Public interest design capacity-building programme for liveable cities	

D 1.4	Pre-piloting version of the PID training programme	The PID training programme is the element of the capacity building programme that connects the city-wide strategic level with the neighbourhood-based implementation level of PID. It will consist of - a curriculum with three modules addressing different target groups as described above - training material (guidelines, templates, infographics, video tutorials, quizzes) Within the three modules, training contents should be organised in chapters that can be flexibly combined (or left out) in the local adaptations of the training programme, depending on city-specific priorities and needs, as well as the timeframe and groups of participants of the local training. The training programme will be accompanied by a guideline document, addressed at the organisers/trainers who plan and implement the training, first in the partner cities and then also in other cities.	O2.5 - Public interest design capacity-building programme for liveable cities	
D 1.5	Framework for evaluation of the capacity building programme	The framework will contain the definition of evaluation objectives and a brief description of the methodology to be used, followed by a step-by-step guide for the PID ambassadors on how and when to perform the evaluation tasks locally. Questionnaires, interview guidelines and other evaluation material will be attached to the framework as annexes.	O2.5 - Public interest design capacity-building programme for liveable cities	
D 2.1	Documentation of exchange of experience sessions	Each session, whether it takes place online or in person, is documented in a short report including photos or screenshots of (digital) whiteboards etc. The documentation reports are stored in a cloud so that partners, PID change agents and PID implementers have constant access to them. The documentation reports are an important input to the revision of the solution in GoA 2.5.	O2.5 - Public interest design capacity-building programme for liveable cities	
D 2.2	Piloting reports of the PID change agents	The piloting reports will contain both a baseline description of the PID ecosystem, according to the self-assessment tools applied by the PID change agents, and an account of results and achievements in terms of anchoring PID principles in city-wide governance structures and processes. The latter is based on the process diaries that the PID change agents are asked to keep. These will be used by the GoA 2.5 working group to compile the evaluation results and to gather input for the revision of the PID charter as part of the capacity building programme.	O2.5 - Public interest design capacity-building programme for liveable cities	
D 2.3	Piloting diaries and evaluation reports of the use cases	According to the evaluation framework (D1.5), the PID implementers are asked to keep diaries of their activities and document important milestones and achievements in their use cases. They will also conduct evaluation of the use cases in line with the evaluation framework. These will be used by the GoA 2.5 working group for process evaluation purposed and to gather input for the revision of the PID use case guide as part of the capacity building programme.	O2.5 - Public interest design capacity-building programme for liveable cities	
D 2.4	Evaluation reports on local training programmes	The evaluation reports will be produced by the PID change agents and implementers in accordance with the evaluation framework. They will capture the user experience of the training participants and feed into the revision of the training programme in GoA 1.5 which includes recommendations on how and with whom to organise training activities in city administrations.	O 2.5 Public interest design capacity-building programme for liveable cities	
O 2.5	Public interest design capacity-building programme for liveable cities	The capacity building programme consist of three components: - A public interest design charter that includes commonly accepted principles of public interest design for the liveable city and a set of strategic guidelines for anchoring these guidelines in the work of the whole city administration. For the leadership of the city administrations, adopting the principles of the charter is a way of stimulating innovative mindsets among employees, strengthening the effectiveness and user-friendliness of public services throughout the city and signifying to residents as well as social, economic and cultural actors that the city strives to become more "liveable". - A PID use case guide that provides practitioners in the city administration with much-needed orientation in the field of public interest design (and related approaches) and helps them to put the principles of the charter into practice when developing or improving public services or designing urban planning processes. The use case guide will not include any new tools or methods, but link to available resources and thus help practitioners select the most suitable tools that have already been proven successful. - A training programme in public interest design that familiarises participants (which may include staff at the city leadership and practitioner level as well as public service providers and civil society organisations operating in and with the city) with the concept and fundamental principles of and with proven design and co-creation tools and methods. The three components of the capacity-building programme are strongly interlinked and build upon each other: The charter will remain a hollow frame if its principles are not explained and communicated throughout the city administration, while the application of innovative, design-driven approaches to public service delivery and urban planning will forever remain limited to singular local pilot projects if design and co-creation practices are not embedded in organisational cultures and rolled out to the wider city environment. To become a liveable city that is able to offer attractive living and working environments for all citizens despite the current transformative challenges that nearly all small and medium-sized cities in the Baltic Sea Region face, all three parts of the capacity building programme should be implemented alongside each other. The programme is piloted by and in a heterogenous group of six cities of different sizes (ranging from 20.000 to 600.00 inhabitants) in five different member states that focus their use cases on a variety of very actual and pressing challenges (impacts of the pandemic, integration of refugees migration and intergenerational cohesion). The learning effects are taken up in the revision and finalisation of the three components, making them widely applicable to small and medium-sized cities in all BSR member states, whether they possess experience with design approaches or are starting from scratch.		



D 3.1	Action plans for the upscaling and continuation of the capacity building programme	The action plans will be city internal working documents, their official adoption by the city leadership level at the end of the project lifetime is highly encouraged but not mandatory. The action plans contain provisions for the continuation of the training programme and a suggested resource allocation for PID activities and continued training (conducted either through the PID change agent and/or other city employees or external service providers).	none	
D 3.2	Criteria and awarding mechanism for the "liveable city" label	The criteria and awarding mechanism will be jointly developed by the partnership and used for the first awarding procedure during the project lifetime (in this GoA) as well as for continued awarding of the label in the framework of the "liveable cities" network.	none (D3.5)	
D 3.3	Twinning reports of partner and candidate cities	The twinning reports will document the knowledge transfer activities that have taken place between the partner and the candidate city, and the achievements made in transferring the capacity building programme to the candidate city. They can be used for the generation of success stories for the project and programme communication as well as the liveable cities network.	none	
D 3.4	Continuation concept for the train-the-trainer programme	The concept will suggest organisational and financial provisions for the continuation of the train-the-trainers programme. It will be integrated into the cooperation agreement of the liveable cities network (D3.5).	none (D3.5)	
D 3.5	Cooperation agreement for the continuation of the liveable cities network after the project	The cooperation agreement will be made by the partner and candidate cities who become the first members of the network and/or with an institution from outside the partnership that hosts or coordinates the network. The cooperation agreement will include provisions on the financing of the network and its activities, distribution of responsibilities and decision-making processes in the network.	none	

## Work package 1

### 5.1 Preparing solutions

### 5.2 Aim of the work package

The aim of this work package is to prepare solutions to help address the identified challenge. You can either develop entirely new solutions or adapt existing solutions to the needs of your target groups. Prepare your solutions in a way that you can pilot them in Work Package 2. Consider how you involve your target groups in preparation of the solutions.

Organise your activities in up to five groups of activities to present the actions you plan to implement. Describe the deliverables and outputs as well as present the timeline.

### 5.3 Work package leader

**Work package leader 1** PP 1 - Heinrich-Böll-Foundation Schleswig-Holstein e.V.

**Work package leader 2** PP 10 - Politics for Tomorrow

### 5.4 Work package budget

**Work package budget** 15%

### 5.5 Target groups

	Target group	How do you plan to reach out to and engage the target group?
1	Local public authority Cities, especially small and medium-sized ones, in the whole Baltic Sea Region <small>80 / 500 characters</small>	Local public authorities are involved directly as partners and associated organisations in the preparation of the solutions. We have put emphasis that cities are represented in all working groups in WP1, including evaluation, and that they lead the development of the three components of the capacity building programme. City leadership representatives will be involved in transnational working sessions for preparation of the output. Representatives of frontrunner cities outside the partnership will be invited as expert speakers to transnational preparatory workshops. <small>570 / 1,000 characters</small>
2	Infrastructure and public service provider Public service providers in all sectors, in small and medium-sized cities in the whole BSR <small>90 / 500 characters</small>	n/a <small>3 / 1,000 characters</small>
3	NGO Civil society organisations in small and medium-sized cities, in the whole BSR <small>78 / 500 characters</small>	NGOs are involved in the preparation of the outputs as partner organisations (Heinrich-Böll-Stiftung, Politics for Tomorrow). Further NGO representatives will be involved as experts for development of training contents or external speakers/trainers in the train-the-trainer session. <small>282 / 1,000 characters</small>

### 5.6 Activities, deliverables, outputs and timeline

No.	Name
1.1	Developing a common understanding of public interest design
1.2	Preparing the PID charter
1.3	Preparing the PID use case guide
1.4	Preparing the PID training programme
1.5	Preparing the evaluation framework

**WP 1 Group of activities 1.1**

**5.6.1 Group of activities leader**

Group of activities leader

**A 1.1**

**5.6.2 Title of the group of activities**

59 / 100 characters

**5.6.3 Description of the group of activities**

There are many different terms and concepts related to the application of design principles in the urban context: User-centred design, human-centred design, social design, design thinking and more. Most of these concepts have their roots in architecture or interaction design. There are also various approaches to citizen involvement and engagement, such as creative city or community-led local development.

For this project we have chosen to work with the term public interest design which is the application of user- or human-centred design (concepts most commonly associated with the tech sector) to matters of general interest, in this case public services. Public interest design focuses on the general good of the local citizens with a collaborative perspective, it can be applied in practically all domains of public services: social, welfare/health services, urban planning, education, culture, and many more. Our understanding and use of the term of public interest design in this project is not that it specifies a certain design tool or method, but that it is rather a headline for different approaches that share common principles, among them:

- Co-creative and iterative approaches in the development of public services and urban planning processes
- Usability, user-friendliness and accessibility
- Holistic and systemic thinking that aims at socially, ecologically, and economically sustainable services

ACTIVITIES: The aim of this group of activities is to further develop and solidify the common understanding of these (and other) underlying principles in the partnership that form the basis for all three components of the PID capacity building programme as well as of the concept of a liveable city. This is done in a collaborative process involving all partners, coordinated by Politics for Tomorrow together with a working group that also consists of the Heinrich-Böll-Foundation and Business Kolding. As a first step, Politics for Tomorrow prepares a concise input paper for the transnational exchange on PID, focusing on questions such as what are the common elements of various design concepts, what is the current state of the art in public interest design, and more. (01-02/23). Next the working group works out a framework and template for the collection of relevant good practices from the partner cities and other cities (e.g. UNESCO cities of design to which Kolding is connected). All partners contribute to this compilation. (02-03/23). At the same time, Politics for Tomorrow prepares an overview of available toolboxes related to PID (e.g. those collected by the OECD Observatory of Public Sector Innovation) for the partners.

Both, good practices and toolboxes, are presented and discussed at transnational workshops, and in several interactive working sessions the partners jointly identify common and transferable elements (03-05/23). Finally, the working group prepares a synthesis report that is presented to the partners (05-06/23).

2,974 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**



**D 1.1**

**Title of the deliverable**

86 / 100 characters

**Description of the deliverable**

The synthesis report will

- capture and highlight the common elements of various related design and co-creation approaches and methods under the headline of public interest design to foster a joint understanding of the term in the project partnership,
- highlight transferable elements of the good practices from the partner cities and other cities collected by the partners
- provide a reference list and quick assessment of available toolboxes and toolbox collections such as the OECD Observatory of Public Sector Innovation (<https://oecd-opsi.org/>) or the social design toolkit collection at <https://socialdesign.de/toolkits/>

630 / 2,000 characters

**Which output does this deliverable contribute to?**

77 / 100 characters

**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.1: Preparing solutions**

A.1.1: Developing a common understanding of public interest design

D.1.1: Synthesis report on common elements of design approaches, good practices and toolboxes

**5.6.7 This deliverable/output contains productive or infrastructure investment**



**WP 1 Group of activities 1.2**

**5.6.1 Group of activities leader**

Group of activities leader

**A 1.2**

**5.6.2 Title of the group of activities**

Preparing the PID charter

26 / 100 characters

**5.6.3 Description of the group of activities**

The first component of the PID capacity building programme addresses the political and administrative leadership level of cities. The PID charter contains a number of fundamental principles of public interest design that all partners have agreed upon and that are universally applicable in all partner cities regardless of their size, socio-economic context, organisational structures and cultures and specific challenges. These principles are supported by a strategic guideline on what actions city leadership should undertake to anchor the principles in the city administration. The charter should be specific enough to provide a true common framework for action towards becoming more liveable for the partner cities (and, subsequently, the candidate cities), while also leaving room for the cities to prioritise and interpret its elements differently.

**ACTIVITIES:**

The first step in this activity will be for the piloting cities to nominate a PID change agent at the city level. This person has a key function in the capacity building programme throughout the whole process, from the preparation to the upscaling and transferring of results. It should be a person that is employed in the city administration and has the capability and mandate to work with both the city leadership and civil servants in the various departments of the city administration. The PID change agents also need to be able to work in a transnational environment, as they are the links between the partner cities and the transnational working groups (01-02/23).

A transnational working group, consisting of Kiel, Guldborgsund, Gdynia and Riga, then starts to follow up upon the exchange on underlying principles of PID and common elements of different design approaches (GoA 1.1) by developing a first draft of the "public interest design charter". This first draft is presented and discussed at a transnational workshop, involving the PID change agents as well as representatives of the partner cities' leaderships, and subsequently revised. The first version of the PID charter is then discussed once more transnationally and finally adopted by the partnership (05-08/23). At the same time, the working group recommends tools for self-assessment that the PID change agents can apply to determine their respective organisation's capacity to innovate and analyse the city ecosystem in which they will operate throughout the project (06-08/23).

2,421 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**



**D 1.2**

**Title of the deliverable**

Pre-piloting version of PID charter

35 / 100 characters

**Description of the deliverable**

The charter consists of three elements:

- The seven (or so) fundamental principles of public interest design for the liveable city
- The seven (or so) steps for anchoring these principles in the city administration
- An explanatory document to provide context, examples and recommendations related to the elements of the charter.

The PID charter is the city-wide element of the PID capacity building programme, it is addressed at political and administrative decision makers (for now in the piloting cities, later on in small and medium-sized cities across the BSR) who have the ability to set city-wide guidelines or codes of conduct, as well as at the staff of city administration and public service providers connected to it as the future PID practitioners.

760 / 2,000 characters

**Which output does this deliverable contribute to?**

O2.5 - Public interest design capacity-building programme for liveable cities

77 / 100 characters

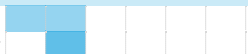
**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.1: Preparing solutions**

A.1.2: Preparing the PID charter

D.1.2: Pre-piloting version of PID charter



**5.6.7 This deliverable/output contains productive or infrastructure investment**



**WP 1 Group of activities 1.3**

**5.6.1 Group of activities leader**

Group of activities leader

**A 1.3**

**5.6.2 Title of the group of activities**

33 / 100 characters

**5.6.3 Description of the group of activities**

The PID charter will provide civil servants working in public service delivery or urban planning on the ground (i.e. in the cities' neighbourhoods) basic orientation on the principles of public interest design, but it alone does not enable them to apply these principles in their daily work. What they also need is guidance in preparing a use case for PID, i.e. the application of design principles in the development or delivery of a concrete public service or urban planning process in a given neighbourhood. We locate the use cases in this project in concrete neighbourhoods as testbeds in order to reduce the complexity of stakeholder, interests and processes in play. The PID use case guide will consist of a template to be filled out by the civil servant(s) who plan and implement the use case, and instructions on how to fill out this template and what to consider in doing so. The project does not want to provide a one-size-fits-all approach but to enable the civil servants to select the most suitable of the available methods and tools. By referencing and linking to the various design toolboxes available and providing guidance for the selection of tools most suited to the given context, civil servants are enabled to prepare their use case in an informed manner without having to research the tools themselves first. Knowing which concrete approach is suitable for which context and where to find guidelines and explanations will empower the civil servants to apply PID in their daily work not because they are asked to, but because they expect it to be beneficial and enriching for their own work as well as the neighbourhood in which the service is delivered.

**ACTIVITIES:**  
 Just as with the PID change agents, cities nominate PID implementers, i.e. city administration employees that are going to initiate a public service or urban planning related design process in one of the city's neighbourhoods. (03-04/23). A working group of partners then develops a draft of the PID use case guide based on the results of GoA 1.1. PID change agents and PID implementers (as experts by experience and future of the guide) are involved in the drafting process through interactive sessions at transnational workshops, and they are asked to review the use case guide before its pre-piloting version is adopted by the project partnership (06-10/23).

2,350 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**

**D 1.3**

**Title of the deliverable**

18 / 100 characters

**Description of the deliverable**

The PID use case guide is the implementation-related element of the capacity building programme, to be piloted at the neighbourhood level in local testbeds. It will consist of a template to be filled out by the civil servant(s) who plan and implement the use case as well as instructions on how to fill out this template and what to consider in doing so. It will also reference available design toolboxes and guidelines and provide orientation on which toolbox or tool is applicable for which purpose and in which context.

522 / 2,000 characters

**Which output does this deliverable contribute to?**

77 / 100 characters

**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.1: Preparing solutions**

A.1.3: Preparing the PID use case guide

D.1.3: PID use case guide



**5.6.7 This deliverable/output contains productive or infrastructure investment**

**WP 1 Group of activities 1.4**

**5.6.1 Group of activities leader**

Group of activities leader

**A 1.4**

**5.6.2 Title of the group of activities**

Preparing the PID training programme

36 / 100 characters

**5.6.3 Description of the group of activities**

The missing component of the capacity building programme that complements the PID charter and use case guide and addresses both the leadership and the employee level is a PID training programme. This training programme will be based on the results of GoA 1.1 and also take into account the partner's experience in delivering or participating in similar trainings in the past. The training addresses a) the PID change agents as multipliers of knowledge in the city administrations (train-the-trainers), b) at political and administrative decision-makers and c) at the PID implementers and other city administration staff working with public services and urban planning in all departments. It is meant to familiarise the participants. It will have three modules:

- (1) A basic introduction to PID and its underlying principles as well as the PID charter. This module is targeted at all the above-named groups.
- (2) A module to familiarise the participants with concrete design tools and methods and help them plan and implement PID use cases. This module is addressed at PID change agents, PID implementers and all city employees
- (3) A module on how to facilitate change processes and knowledge transfer in the organisation to promote the roll-out of PID in the city administration. This module is targeted at the PID change agents.

**ACTIVITIES:**  
 A working group consisting of the City of Pori, Heinrich-Böll-Stiftung, Estonian Academy of Arts and Politics for tomorrow conducts a needs assessment session with the PID change agents and PID implementers from the partner cities. The first draft of the training programme curriculum with the three modules is built upon this needs assessment as well as insights from GoAs 1.1-1.3. (03-05/23). After the draft curriculum has been reviewed by the partnership, the working group (supported by external experts, if needed) develops the contents of the three modules, using feedback loops with the partnership. (06-08/23). The training programme is piloted in a transnational setting with the PID change agents and PID implementers (and ideally some city leadership representatives) in a week-long in-person training workshop or a series of weekly online training sessions (09-10/23). The working group revises the training programme upon completion of the transnational pilot training and then makes it available to the PID change agents who will pilot it locally in WP2. The City of Pori as GoA Lead is responsible for the design of the training materials, whereas the City of Kiel as planned expenses for the production of video tutorials.

2,581 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**

**D 1.4**

**Title of the deliverable**

Pre-piloting version of the PID training programme

50 / 100 characters

**Description of the deliverable**

The PID training programme is the element of the capacity building programme that connects the city-wide strategic level with the neighbourhood-based implementation level of PID.

- It will consist of
- a curriculum with three modules addressing different target groups as described above
  - training material (guidelines, templates, infographics, video tutorials, quizzes)

Within the three modules, training contents should be organised in chapters that can be flexibly combined (or left out) in the local adaptations of the training programme, depending on city-specific priorities and needs, as well as the timeframe and groups of participants of the local training.

The training programme will be accompanied by a guideline document, addressed at the organisers/trainers who plan and implement the training, first in the partner cities and then also in other cities.

869 / 2,000 characters

**Which output does this deliverable contribute to?**

O2.5 - Public interest design capacity-building programme for liveable cities

77 / 100 characters

**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.1: Preparing solutions**

A.1.4: Preparing the PID training programme

D.1.4: Pre-piloting version of the PID training programme



**5.6.7 This deliverable/output contains productive or infrastructure investment**

**WP 1 Group of activities 1.5**

**5.6.1 Group of activities leader**

**Group of activities leader** PP 9 - Gdansk University of Technology

**A 1.5**

**5.6.2 Title of the group of activities**

Preparing the evaluation framework

34 / 100 characters

**5.6.3 Description of the group of activities**

The framework and methodology with which the piloting of the solution will be evaluated will be developed in an interdisciplinary working group consisting of researchers in the field in urban planning (GdanskTech), social design and anthropology (Estonian Academy of Arts) as well as practitioners from various disciplines (Business Kolding and Politic for Tomorrow). The direct involvement of a representative of the target group (Kolding) in the working group and feedback loops with the whole partnership (during the transnational workshops and by e-mail) will ensure that the evaluation framework will set evaluation objectives that are relevant to the partner cities and define evaluation methods and tasks that are manageable for the PID change agents and PID implementers to carry out without significant external research support. The working group will incorporate tools for evaluation derived from the collection and assessment of available design toolboxes in GoA 1.1.

The evaluation will be based on qualitative methods that take into consideration the process as much as the outcomes of the capacity building programme, e.g. intervention diaries to be kept and filled out on a monthly basis by the PID change agents and implementers. Overall, the evaluation will cover the implementation of the charter, the PID testbeds and the training programme. Whenever possible, the evaluation of the three components will be combined in order to keep the number of questionnaires and interview guidelines limited.

Before the working group begins to develop the evaluation framework, the objectives and available resources are discussed in the whole partnership at a transnational workshop. The members of the workshop then develop the framework in a collaborative process, asking for feedback from the project partnership regularly (6-10/23). At another transnational workshop the working group members present the final evaluation framework and brief PID change agents and PID implementers on how to apply it in the piloting process (11-12/23)

2,050 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**



**D 1.5**

**Title of the deliverable**

Framework for evaluation of the capacity building programme

59 / 100 characters

**Description of the deliverable**

The framework will contain the definition of evaluation objectives and a brief description of the methodology to be used, followed by a step-by-step guide for the PID ambassadors on how and when to perform the evaluation tasks locally. Questionnaires, interview guidelines and other evaluation material will be attached to the framework as annexes.

348 / 2,000 characters

**Which output does this deliverable contribute to?**

O2.5 - Public interest design capacity-building programme for liveable cities

77 / 100 characters

**5.6.6 Timeline**

	Period:	1	2	3	4	5	6
<b>WP.1: Preparing solutions</b>							
A.1.5: Preparing the evaluation framework							
D.1.5: Framework for evaluation of the capacity building programme							

**5.6.7 This deliverable/output contains productive or infrastructure investment**



**Work package 2**

### 5.1 Piloting and evaluating solutions

### 5.2 Aim of the work package

The aim of this work package is to pilot, evaluate and adjust solutions. Plan one or several pilots to validate the usefulness of the solutions prepared in Work Package 1. Start Work Package 2 early enough to have time to pilot, evaluate and adjust solutions, together with your target groups. By the end of this work package implementation the solutions should be ready to be transferred to your target groups in Work Package 3. The piloted and adjusted solution should be presented in one project output. Organise your activities in up to five groups of activities. Describe the deliverables and outputs as well as present the timeline.

### 5.3 Work package leader

Work package leader 1

Work package leader 2

### 5.4 Work package budget

Work package budget

### 5.4.1 Number of pilots

Number of pilots

### 5.5 Target groups

	Target group	How do you plan to reach out to and engage the target group?
1	<input type="text" value="Local public authority"/> <input type="text" value="Cities, especially small and medium-sized ones, in the whole Baltic Sea Region"/> <small>80 / 500 characters</small>	<input type="text" value="Six public authorities will be directly involved in the piloting of the capacity building programme as partners (Gdynia, Pori, Kiel, Riga, Guldborgsund, Kolding as AO). The candidate cities in WP3 will be invited to study visits to observe the piloting of PID. City leadership representatives will be invited to specific exchange of experience sessions focussing on the piloting of the charter."/> <small>394 / 1,000 characters</small>
2	<input type="text" value="Infrastructure and public service provider"/> <input type="text" value="Public service providers in all sectors, in small and medium-sized cities in the whole BSR"/> <small>90 / 500 characters</small>	<input type="text" value="Various public service providers will be involved in the piloting, as stakeholders/cooperation partners in the testbeds, as participants in the training programme."/> <small>163 / 1,000 characters</small>
3	<input type="text" value="NGO"/> <input type="text" value="Civil society organisations in small and medium-sized cities, in the whole BSR"/> <small>78 / 500 characters</small>	<input type="text" value="NGOs will take part in the piloting in the testbeds (e.g. AO8, AO13, AO14) and as participants in the training programmes."/> <small>122 / 1,000 characters</small>

### 5.6 Activities, deliverables, outputs and timeline

No.	Name
2.1	Transnational exchange of PID change agents and PID implementers
2.2	Piloting of the PID charter
2.3	Piloting of the PID use case guide
2.4	Piloting the training programme
2.5	Evaluating and revising the PID capacity building programme



## WP 2 Group of activities 2.1

### 5.6.1 Group of activities leader

Group of activities leader

### A 2.1

#### 5.6.2 Title of the group of activities

64 / 100 characters

#### 5.6.3 Description of the group of activities

This group of activities serves the exchange of experience of the PID change agents and the PID implementers throughout the piloting process. This is done in different formats:

- (1) Closed regular online exchange sessions that always follow the same structure and provide a safe space for PID change agents and PID implementers to discuss their experience in small groups
- (2) Interactive and participatory exchange of experience sessions that are organised alongside the in-person transnational workshops. Here project partner staff other than the PID change agents and PID implementers are also invited to participate.
- (3) Open online sessions to which city leadership representatives and other city administration employees as well as candidate city representatives (see GoA 3.3) are invited. These sessions have a broader scope and serve the involvement of target groups just as much as the exchange of experience.

Topics for the exchange of experience depend on the participants and include questions such as

(for PID change agents and leadership representatives):

- How to work with city leadership to involve them in the piloting process?
- How to embed the PID charter into the city governance structures and processes?
- How to activate the innovative potentials of the organisations?
- How to overcome silo thinking and facilitate cross-sectoral cooperation in the city administration?
- How to facilitate cooperation of city administration with NGOs in the field of PID?

(for PID implementers):

- How to effectively organise co-creation processes with citizens?
- How to involve marginalised groups in these processes?
- How to evaluate the success of the PID use cases?
- How to organise collaboration with civil society organisations and enterprises in the neighbourhoods?

(for both groups):

- How to make use of digital tools for the implementation of PID?
- How to involve civil servants and stakeholders that are reluctant to try new methods and approaches?

ACTIVITIES:

The exchange sessions will be conceptualised by Danish Cultural Institute and implemented in cooperation with other partners/GoA leads depending on the focus of the exchange. Politics for Tomorrow will regularly participate, functioning as a sounding board and coach to the partnership (11/23-12/24).

2,292 / 3,000 characters

#### 5.6.4 This group of activities leads to the development of a deliverable

### D 2.1

#### Title of the deliverable

48 / 100 characters

#### Description of the deliverable

Each session, whether it takes place online or in person, is documented in a short report including photos or screenshots of (digital) whiteboards etc. The documentation reports are stored in a cloud so that partners, PID change agents and PID implementers have constant access to them. The documentation reports are an important input to the revision of the solution in GoA 2.5.

379 / 2,000 characters

#### Which output does this deliverable contribute to?

77 / 100 characters

5.6.6 Timeline

Period: 1 2 3 4 5 6

WP.2: Piloting and evaluating solutions

A.2.1: Transnational exchange of PID change agents and PID implementers  
 D.2.1: Documentation of exchange of experience sessions

5.6.7 This deliverable/output contains productive or infrastructure investment

WP 2 Group of activities 2.2

5.6.1 Group of activities leader

Group of activities leader

A 2.2

5.6.2 Title of the group of activities

Piloting of the PID charter

27 / 100 characters

5.6.3 Description of the group of activities

In this activity the PID charter developed in GoA 1.2 will be piloted in the partner cities. This will be done primarily by the PID change agents, who from the very beginning of the project engage in a dialogue with political and administrative decision-makers with the aim to embed the principles of the PID charters into the city administration's governance structures and processes, city-wide strategies or codes of conduct. In all likelihood, the PID charter will not be adopted by the cities as it is, but adapted to the local context.

ACTIVITIES:  
 In a first step, the PID change agents apply the self-assessment tools suggested by the GoA 1.2 working group to determine the organisation's capacity to innovate, to identify key actors and enablers of change processes in the city and to take stock of already existing city-wide strategies, procedures or codes of conduct that have relevance for PID (09-12/23). Afterwards they organise meetings with key decision-makers to

- familiarise them with the principles of the PID charter,
- discuss how these principles fit into existing governance structures and processes and
- explore roll-out strategies that include knowledge transfer and training activities in line with existing human resource and further education schemes (01-12/24).

The work of the PID change agents in this GoA is monitored by the same working group that coordinated the preparation of the PID charter, led by the City of Kiel.

1,455 / 3,000 characters

5.6.4 This group of activities leads to the development of a deliverable

D 2.2

Title of the deliverable

Piloting reports of the PID change agents

41 / 100 characters

Description of the deliverable

The piloting reports will contain both a baseline description of the PID ecosystem, according to the self-assessment tools applied by the PID change agents, and an account of results and achievements in terms of anchoring PID principles in city-wide governance structures and processes. The latter is based on the process diaries that the PID change agents are asked to keep. These will be used by the GoA 2.5 working group to compile the evaluation results and to gather input for the revision of the PID charter as part of the capacity building programme.

558 / 2,000 characters

Which output does this deliverable contribute to?

O2.5 - Public interest design capacity-building programme for liveable cities

78 / 100 characters

5.6.6 Timeline

Period: 1 2 3 4 5 6

WP.2: Piloting and evaluating solutions

A.2.2: Piloting of the PID charter  
 D.2.2: Piloting reports of the PID change agents

5.6.7 This deliverable/output contains productive or infrastructure investment

**WP 2 Group of activities 2.3**

**5.6.1 Group of activities leader**

Group of activities leader

**A 2.3**

**5.6.2 Title of the group of activities**

Piloting of the PID use case guide

34 / 100 characters

**5.6.3 Description of the group of activities**

In this GoA the PID implementers play the most important role, as they pilot the concrete application of the principles of PID in neighbourhoods that serve as testbeds. In each testbed, the PID implementers, in collaboration with their colleagues in the city administration, relevant public service providers and civil society organisation plan, implement and evaluate a use case for PID. Such a use case can be the development or improvement of a public service needed or the implementation of an urban planning process in the given neighbourhood. The cities have chosen different themes for their testbeds, involving different sectors and groups of citizens, to make sure that the holistic approach of the capacity-building programme is reflected in the piloting and to gather a wide range of experiences and (user and stakeholder) perspectives that can be used to revise the capacity building programme in a way that it becomes transferable to cities of different sizes, different socio-economic conditions as well as place-based challenges and needs. The preliminarily planned testbeds and use cases are:

- Gdynia: intercultural integration, with a special focus on Ukrainian refugees
- Kiel: creating lively intergenerational communities in less privileged neighbourhoods
- Pori: city centre development, creating a routine of creativity between different stakeholders (businesses, residents, service users)
- Kolding: making the post-covid city centre more liveable by connecting residential, commercial and cultural functions
- Riga: initiating bottom-up territorial planning and development by inviting inhabitants to design their own development strategies for neighbourhoods (using CLLD as a framework)
- Guldborgsund: Developing a concept and method for reaching out to citizens in neighbourhoods with strong social inequalities in Nykøbing Falster, supporting the development of a neighbourhood identity and self-confidence among residents

ACTIVITIES: The PID implementers will apply the use case guide to prepare the service development or urban planning process in the testbed, thereby

- mapping the stakeholder ecosystems along with needs and expectations of service users, residents, enterprises, NGOs and cultural actors,
- formulating objectives and drafting a timetable/action plan for the PID use case
- selecting suitable tools and methods to be applied for co-creation, service design and stakeholder and user involvement in the neighbourhood testbeds
- establishing evaluation objectives and selecting suitable methods (10/23-12/24)

2,559 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**

**D 2.3**

**Title of the deliverable**

Piloting diaries and evaluation reports of the use cases

56 / 100 characters

**Description of the deliverable**

According to the evaluation framework (D1.5), the PID implementers are asked to keep diaries of their activities and document important milestones and achievements in their use cases. They will also conduct evaluation of the use cases in line with the evaluation framework. These will be used by the GoA 2.5 working group for process evaluation purposed and to gather input for the revision of the PID use case guide as part of the capacity building programme.

460 / 2,000 characters

**Which output does this deliverable contribute to?**

O2.5 - Public interest design capacity-building programme for liveable cities

78 / 100 characters

**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.2: Piloting and evaluating solutions**

A.2.3: Piloting of the PID use case guide

D.2.3: Piloting diaries and evaluation reports of the use cases

**5.6.7 This deliverable/output contains productive or infrastructure investment**

**WP 2 Group of activities 2.4**

**5.6.1 Group of activities leader**

Group of activities leader

**A 2.4**

**5.6.2 Title of the group of activities**

Piloting the training programme

31 / 100 characters

**5.6.3 Description of the group of activities**

The programme is piloted in the partner cities by the PID change agents and PID implementers who have been trained as trainers in GoA 1.4 and have extended their knowledge through their involvement in the piloting in GoA 2.2 and 2.3 as well as through the transnational exchange of experience in GoA 2.1. The training programme is set up in alignment with the city administration's human resource, competence development and internal knowledge transfer strategies that have been discussed by the PID change agents with the relevant decision-makers in GoA 2.2. The primary target group of the training programme are civil servants in different departments of the city administration. However, to foster thinking and cooperation across organisational boundaries, staff of relevant public service providers and civil society organisations in the participating cities should also be involved as participants. The neighbourhood testbeds (GoA 2.3) can serve as practical examples of use cases in the training activities, and activities carried out in the testbeds can be integrated into the training to make the PID concept more tangible and lively. It will be up to the PID change agents to decide, together with relevant decision makers in the city administration, who exactly will be trained in which modules for how long.

**ACTIVITIES:**  
 The PID change agents first coordinate the adaptation and translation of the training programme (D1.4) to the local context and language (01/24-03/24). Once this is done, they carry out trainings with the above-named target groups in the partner cities, using the test-beds as practical examples and linking activities in GoA 2.3 and 2.4 with each other (04/24-08/24). The PID change agents and implementers evaluate the trainings according to the evaluation framework and feed the results into the transnational working group responsible for the revision of the training programme (04/24-09/24).  
 The training activities in the partner cities are monitored by the same working group that coordinated the preparation of the training programme, led by the City of Pori.

2,102 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**



**D 2.4**

**Title of the deliverable**

Evaluation reports on local training programmes

47 / 100 characters

**Description of the deliverable**

The evaluation reports will be produced by the PID change agents and implementers in accordance with the evaluation framework. They will capture the user experience of the training participants and feed into the revision of the training programme in GoA 1.5 which includes recommendations on how and with whom to organise training activities in city administrations.

366 / 2,000 characters

**Which output does this deliverable contribute to?**

2.5 Public interest design capacity-building programme for liveable cities

76 / 100 characters

**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.2: Piloting and evaluating solutions**

A.2.4: Piloting the training programme						
D.2.4: Evaluation reports on local training programmes						

**5.6.7 This deliverable/output contains productive or infrastructure investment**



## WP 2 Group of activities 2.5

### 5.6.1 Group of activities leader

Group of activities leader

### A 2.5

### 5.6.2 Title of the group of activities

Evaluating and revising the PID capacity building programme

59 / 100 characters

### 5.6.3 Description of the group of activities

In this activity, the results of all other activities in WP 2 are compiled, analysed and translated into revisions of the three components that together constitute the PID capacity building programme for city administrations. This includes both the documentation of the exchange of experiences sessions (GoA 2.1), the piloting diaries kept by the PID change agents and PID implementers (GoA 2.2 and GoA 2.3) and the evaluation reports produced by them in GoA 2.3 and 2.4. The working group in this GoA will be led by Business Kolding and include all partners in their functions as GoA or WP leads or working group members.

#### ACTIVITIES:

The research partners and GoA leads for 2.2-2.4 jointly monitor the implementation of the evaluation activities according to the framework developed in GoA 1.5 and collect data and information from the PID change agents and implementers (09/23-10/24). In a collaborative process (regular online working sessions) the involved partners will compile all evaluation results into one report or database (10-12/24). These results will be discussed at a transnational workshop in which not only the PID change agents and implementers, but also representatives of the city administrations (e.g. heads of departments, heads of HR or similar) take part.

The working groups of GoAs 1.2/2.2, 1.3/2.3 and 1.4/2.4 will then convene again and, revise, amend, correct and update the components of the capacity building programme (01/25-03/25).

For the PID charter, this will mean that the fundamental principles of PID and steps to anchor them in the city administration will be critically reviewed – do they hold up after piloting, have they resonated in the city administrations and found entry into strategies and/or organisational processes and structures? Have they been adapted locally? Which new elements ( e.g. roll-out strategies) have been discovered by the PID change agents while working with the city leadership level?

For the PID use case guide, this will mean that the structure of the template and guidance and the concrete recommendations will be reviewed critically, taking into account experiences made in the design of new public services or the implementation of planning processes in the neighbourhood testbeds. Have the PID implementers found the use case guide user-friendly and effective ? Has it already been transferred to peers and colleagues or other organisations? Have the recommendations for which tool to apply in which context proven to be correct?

For the training programme, this will mean that the curriculum and the training materials will be critically reviewed, based on the feedback received from the training participants and the experience of the PID change agents and implementers as trainers. Did the training fulfil the expectations of the participants? Has the integration of the use cases into the training been as enriching as expected? Which training materials and which methods have worked well or not so well?

2,993 / 3,000 characters

### 5.6.4 This group of activities leads to the development of a deliverable

### O 2.5

#### Title of the output

Public interest design capacity-building programme for liveable cities

70 / 100 characters

#### Description of the output

The capacity building programme consist of three components:

- A public interest design charter that includes commonly accepted principles of public interest design for the liveable city and a set of strategic guidelines for anchoring these guidelines in the work of the whole city administration. For the leadership of the city administrations, adopting the principles of the charter is a way of stimulating innovative mindsets among employees, strengthening the effectiveness and user-friendliness of public services throughout the city and signifying to residents as well as social, economic and cultural actors that the city strives to become more "liveable".
- A PID use case guide that provides practitioners in the city administration with much-needed orientation in the field of public interest design (and related approaches) and helps them to put the principles of the charter into practice when developing or improving public services or designing urban planning processes. The use case guide will not include any new tools or methods, but link to available resources and thus help practitioners select the most suitable tools that have already been proven successful.
- A training programme in public interest design that familiarises participants (which may include staff at the city leadership and practitioner level as well as public service providers and civil society organisations operating in and with the city) with the concept and fundamental principles of and with proven design and co-creation tools and methods.

The three components of the capacity-building programme are strongly interlinked and build upon each other: The charter will remain a hollow frame if its principles are not explained and communicated throughout the city administration, while the application of innovative, design-driven approaches to public service delivery and urban planning will forever remain limited to singular local pilot projects if design and co-creation practices are not embedded in organisational cultures and rolled out to the wider city environment. To become a liveable city that is able to offer attractive living and working environments for all citizens despite the current transformative challenges that nearly all small and medium-sized cities in the Baltic Sea Region face, all three parts of the capacity building programme should be implemented alongside each other. The programme is piloted by and in a heterogenous group of six cities of different sizes (ranging from 20.000 to 600.00 inhabitants) in five different member states that focus their use cases on a variety of very actual and pressing challenges (impacts of the pandemic, integration of refugees migration and intergenerational cohesion). The learning effects are taken up in the revision and finalisation of the three components, making them widely applicable to small and medium-sized cities in all BSR member states, whether they possess experience with design approaches or are starting from scratch.

3,000 / 3,000 characters

### Target groups and uptake of the solution presented in this output

Target groups	How will this target group apply the output in its daily work?
<p>Target group 1</p> <p>Local public authority</p> <p>Cities, especially small and medium-sized ones, in the whole Baltic Sea Region</p>	<p>The PID charter will provide inspiration for city leaderships to integrate PID principles into organisational structures, processes and cultures as well as competence development programmes for civil servants. While the charter will likely not be adopted as such, its fundamental principles and ideas will be integrated into existing strategies, guidelines or codes of conduct and thus raise the capacity of the cities to provide responsive and effective public services in light of transformative challenges.</p> <p>The PID training programme can be used by the city leaderships to roll out design principles related to the charter in the city, across all departments that are providing public services. Participants of the training programme will be more aware of the benefits of design and co-creation approaches and better prepared for applying them in practice. The use case guide can be applied practitioners in any type of design process that leads to improved public services.</p> <p style="text-align: right;">979 / 1,000 characters</p>
<p>Target group 2</p> <p>Infrastructure and public service provider</p> <p>Public service providers in all sectors, in small and medium-sized cities in the whole BSR</p>	<p>Although the capacity building programme is primarily directed at the city administrations, public service providers operating with and in the city can apply them in the same way as the local public authorities.</p> <p style="text-align: right;">212 / 1,000 characters</p>
<p>Target group 3</p> <p>NGO</p> <p>Civil society organisations in small and medium-sized cities, in the whole BSR</p>	<p>Civil society representatives can benefit from participation in the training programme in the same way as civil servants, and they can also apply the use case guide when designing services or societal and cultural activities.</p> <p style="text-align: right;">226 / 1,000 characters</p>

### Durability of the output

The involved partner cities will ensure the durability of the output through a set of measures that are implemented in the transfer work package (WP3):

- in GoA 3.1, upscaling and continuation plans for the PID approach are developed. This concerns continued knowledge transfer activities and the embedment of the training programme into regular competence development activities of the city administration. Other than for the training, no or little financial resources are needed for continuing the use of the PID charter and use case guide.
- in GoA 3.2, the PID charter is developed further into a "liveable city" label that is awarded to cities that have adopted design principles in city wide strategies and processes. Connected to this label is the network of "liveable cities" that will endure after the project has ended and further promote the application of the charter and use case guide
- in GoA 3.4, a mechanism for continuing the training programme will be developed.

992 / 1,000 characters

### 5.6.6 Timeline

Period: 1 2 3 4 5 6

#### WP.2: Piloting and evaluating solutions

A.2.5: Evaluating and revising the PID capacity building programme

O.2.5: Public interest design capacity-building programme for liveable cities

### 5.6.7 This deliverable/output contains productive or infrastructure investment

### Work package 3

### 5.1 WP3 Transferring solutions

### 5.2 Aim of the work package

In Work Package 3, communicate and transfer the ready solutions to your target groups. Plan at least one year for this work package to transfer your solutions to the target groups, considering their respective needs. Select suitable activities to encourage your target groups to use the solutions in their daily work. Organise your activities in up to five groups of activities. Describe the deliverables and outputs as well as present the timeline.

### 5.3 Work package leader

Work package leader 1 PP 3 - Danish Cultural Institute

Work package leader 2 Please select

### 5.4 Work package budget

Work package budget 25%

### 5.5 Target groups

	Target group	How do you plan to reach out to and engage the target group?
1	Local public authority Cities, especially small and medium-sized ones, in the whole Baltic Sea Region <small>80 / 500 characters</small>	Five cities outside the partnership have already declared their interest in becoming candidate cities and participating in the twinning as AOs (4, 5, 6, 7, 12). More cities will be addressed by the partner cities themselves or through networks such as UBC (AO2) or the Creative Bureaucracy Initiative (AO3). The candidate cities will take in twinning activities with partner cities to get mentored in the transfer of the capacity building programme, and take part in the train the trainer sessions for their own PID change agents. <small>530 / 1,000 characters</small>
2	Infrastructure and public service provider Public service providers in all sectors, in small and medium-sized cities in the whole BSR <small>90 / 500 characters</small>	Public service provider staff from the candidate city can take part in the train the trainers sessions (3.4). A cultural service provider (PP3) is coordinating the Work Package. <small>177 / 1,000 characters</small>
3	NGO Civil society organisations in small and medium-sized cities, in the whole BSR <small>78 / 500 characters</small>	NGO representatives from the candidate city can take part in the train the trainers sessions (3.4). NGOs are actively involved in the transfer of results <small>154 / 1,000 characters</small>

### 5.6 Activities, deliverables, outputs and timeline

No.	Name
3.1	Upscaling public interest design in partner cities
3.2	Developing a "liveable city" label
3.3	Twinning with candidate cities to transfer the capacity building programme
3.4	Training trainers in candidate cities
3.5	Creating a durable network of "liveable cities"

**WP 3 Group of activities 3.1**

**5.6.1 Group of activities leader**

Group of activities leader

**A 3.1**

**5.6.2 Title of the group of activities**

Upscaling public interest design in partner cities

50 / 100 characters

**5.6.3 Description of the group of activities**

The PID change agents will continue to work with the partner city's leadership and key stakeholders with the aim to develop an action plan for scaling the capacity building programme up in the partner cities after the project lifetime. This will mean the continued application of the PID principles, and the roll-out of PID practices among civil servants of all departments through the promotion of the use case guide and the continuation of the training programme. Ideally, the training programme should be embedded into regular competence development activities offered by the city administration's HR department. The action plan should therefore contain provisions for the continuation of the training programme and a suggested resource allocation for PID activities and continued training (conducted either through the PID change agent and/or other city employees or external service providers). The training programme may also be extended to other organisations in the city (public service providers, NGOs) in the process.

**ACTIVITIES:**

The dialogue on upscaling and roll-out of PID starts immediately after the piloting of the charter has ended and last until the end of the project (01-12/25). During this time span, a city wide PID conference or seminar for city staff and other organisations (e.g. public service providers, NGOs) is organised in each city. The action plans developed by the PID change agents in dialogue with the city leadership are presented and discussed at a transnational workshop and at the final conference (11/25).

1,547 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**



**D 3.1**

**Title of the deliverable**

Action plans for the upscaling and continuation of the capacity building programme

82 / 100 characters

**Description of the deliverable**

The action plans will be city internal working documents, their official adoption by the city leadership level at the end of the project lifetime is highly encouraged but not mandatory. The action plans contain provisions for the continuation of the training programme and a suggested resource allocation for PID activities and continued training (conducted either through the PID change agent and/or other city employees or external service providers).

453 / 2,000 characters

**Which output does this deliverable contribute to?**

none

4 / 100 characters

**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.3: WP3 Transferring solutions**

A.3.1: Upscaling public interest design in partner cities

D.3.1: Action plans for the upscaling and continuation of the capacity building programme



**5.6.7 This deliverable/output contains productive or infrastructure investment**





**WP 3 Group of activities 3.2**

**5.6.1 Group of activities leader**

**Group of activities leader** PP 1 - Heinrich-Böll-Foundation Schleswig-Holstein e.V.

**A 3.2**

**5.6.2 Title of the group of activities**

Developing a "liveable city" label

34 / 100 characters

**5.6.3 Description of the group of activities**

The "liveable city" is a label which can be acquired by (especially) small-and medium sized cities. Cities eligible are not limited to the BSR. The idea is that the label will provide cities with an incentive to show their commitment to becoming "liveable" i.e by implementing the capacity building programme and are adhering to the values of the liveable city charter. These are cities which are engaging with their citizens, allowing participation at eye level by creating an enabling atmosphere and structure by city administrations. These are initial ideas for criteria for becoming a "liveable city" which will be developed jointly by the partnership in a participatory process, building on the PID charter. As the network of "liveable cities" will still be in its very beginning when the label is launched and awarded, the partnership will seek collaboration with a recognised entity such as the Union of Baltic Cities (AO2) or the Creative Bureaucracy Festival (AO3) so that the label gets traction among cities in the BSR and beyond. The main incentives for cities to become candidate cities and be awarded the "liveable city" label are:

- to be recognised as a city that provides high quality of life and fosters social cohesion among its citizens
- to join a the "liveable cities" network as a community of practice around public interest design that endures after the project has ended and continues to facilitate knowledge exchange on PID inside the BSR and with cities beyond its borders

**ACTIVITIES:**

Coordinated by the Heinrich-Böll-Foundation, the partnership starts to carry out preparatory work for the label as soon as the PID charter (1.2) has been prepared. This includes defining criteria and requirements, developing the award procedure, agreeing with a collaboration partner for the awarding and preparing a first (low-threshold) call for expressions of interest from potential candidate cities. Meanwhile The Estonian Academy of Arts coordinates the development of a corporate ID and branding for the label (and the network) by organising a design competition among students of design schools and colleges in the partner cities. The winners of the competition are coached by a professional designer while further developing and defining the CI and brand (08/23-05/24). The award is launched at or alongside a transnational event (possibly the Creative Bureaucracy Festival 2024) that takes place at the end of the piloting phase. This has the purpose of attracting "candidate cities" for the label so early that they can observe the piloting of the capacity building programme in progress through study visits to the partner cities (GoA 3.3). The candidate cities are selected based on their expressions of interest (06-08/24), and following the twinning and training activities the label will be awarded to those cities (including partner cities) that fulfil the set criteria at a final transnational conference hosted by the City of Riga (11/25).

2,984 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**



**D 3.2**

**Title of the deliverable**

Criteria and awarding mechanism for the "liveable city" label

61 / 100 characters

**Description of the deliverable**

The criteria and awarding mechanism will be jointly developed by the partnership and used for the first awarding procedure during the project lifetime (in this GoA) as well as for continued awarding of the label in the framework of the "liveable cities" network.

262 / 2,000 characters

**Which output does this deliverable contribute to?**

none (D3.5)

11 / 100 characters

**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.3: WP3 Transferring solutions**

A.3.2: Developing a "liveable city" label						
D.3.2: Criteria and awarding mechanism for the "liveable city" label						

**5.6.7 This deliverable/output contains productive or infrastructure investment**



**WP 3 Group of activities 3.3**

**5.6.1 Group of activities leader**

**Group of activities leader**

**A 3.3**

**5.6.2 Title of the group of activities**

74 / 100 characters

**5.6.3 Description of the group of activities**

The up to six candidate cities that are selected following the call for expressions of interests (see GoA 3.3) will be engaged in a twinning process by the partner cities to facilitate the transfer of the three components of the capacity building programme to the candidate cities. This process will be guided by GdanskTech with support of an external service provider experienced in transnational knowledge transfer among public organisations.

**ACTIVITIES**

After partner cities and candidate cities have been matched and established contact with each other, the first step in the twinning will be a study visit of representatives of the candidate cities to their respective "twin" partner city to observe the PID piloting while it is still in progress (09-12/24). Afterwards, the twin cities will meet regularly online or in person to discuss the transfer of the PID approach to the candidate cities. This includes also exchange at the city leadership level. The candidate cities will also be encouraged to name a PID change agent and PID implementer, and these will be mentored in a one-on-one settings by the staff of the partner cities (01/25-12/25). At the end of the project lifetime, the twin cities will together submit a twinning report to the GoA lead.

1,264 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**

**D 3.3**

**Title of the deliverable**

48 / 100 characters

**Description of the deliverable**

The twinning reports will document the knowledge transfer activities that have taken place between the partner and the candidate city, and the achievements made in transferring the capacity building programme to the candidate city. They can be used for the generation of success stories for the project and programme communication as well as the liveable cities network.

370 / 2,000 characters

**Which output does this deliverable contribute to?**

4 / 100 characters

**5.6.6 Timeline**

	Period: 1	2	3	4	5	6
<b>WP.3: WP3 Transferring solutions</b>						
A.3.3: Twinning with candidate cities to transfer the capacity building programme						
D.3.3: Twinning reports of partner and candidate cities						

**5.6.7 This deliverable/output contains productive or infrastructure investment**

**WP 3 Group of activities 3.4**

**5.6.1 Group of activities leader**

**Group of activities leader**

**A 3.4**

**5.6.2 Title of the group of activities**

37 / 100 characters

**5.6.3 Description of the group of activities**

The train-the-trainer seminar that has been conducted with PID change agents and implementers in WP1 (GoA 1.4) will be repeated with the candidate cities and other interested cities in an online format at least once. The aim of this activity is to generate new PID change agents (whether they have this role officially or unofficially) in cities outside the partnership that can initiate the transfer of the capacity building programme.

**ACTIVITIES:**

The Estonian Academy of Arts together with Pori adapts the train-the-trainer concept that was piloted transnationally in GoA 1.4 and conducts it as an English language online seminar at least once during the transfer phase. For this, the training curriculum and materials revised in GoA 2.5 will be used and adapted to a transnational setting (03-09/25). At the same time, the partnership jointly develops a continuation concept for the training programme as part of the liveable city network (09-12/25).

956 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**

**D 3.4**

**Title of the deliverable**

56 / 100 characters

**Description of the deliverable**

The concept will suggest organisational and financial provisions for the continuation of the train-the-trainers programme. It will be integrated into the cooperation agreement of the liveable cities network (D3.5).

214 / 2,000 characters

**Which output does this deliverable contribute to?**

11 / 100 characters

**5.6.6 Timeline**

	Period: 1	2	3	4	5	6
<b>WP.3: WP3 Transferring solutions</b>						
A.3.4: Training trainers in candidate cities						
D.3.4: Continuation concept for the train-the-trainer programme						

**5.6.7 This deliverable/output contains productive or infrastructure investment**

**WP 3 Group of activities 3.5**

**5.6.1 Group of activities leader**

Group of activities leader

**A 3.5**

**5.6.2 Title of the group of activities**

Creating a durable network of "liveable cities"

47 / 100 characters

**5.6.3 Description of the group of activities**

The aim of this GoA is to create a transnational community of practice around public interest design that continues to exist and promote the capacity building programme after the project has ended. A model for such network of "liveable cities" in the Baltic Sea Region (and beyond) may be found in the collaboration of the UNESCO design cities – this is why Business Kolding as representative of Kolding as one of the design cities coordinates this activity. Besides functioning as a platform for knowledge exchange of practitioners and supporters of public interest design, the network will also serve as the engine behind the continued promotion and transfer of the three components of the PID capacity building programme by organising online train the trainer seminars (see GoA 3.4) and continuing the awarding of the "liveable city" label (GoA 3.2) after the project has ended, in collaboration with one or more established institutions or networks such as UBC (AO2) or the Creative Bureaucracy festival (AO3).

ACTIVITIES:  
 Business Kolding, together with the Heinrich-Böll-Stiftung, the Danish Cultural Institute and Politics for Tomorrow, develops a long-term framework for the organisational setup and coordination of the liveable cities network (e.g. creation of a (rotating) network secretariat) (01-06/24). Once this framework has been discussed and agreed upon with the other partners, the above-mentioned working group will seek to develop a mechanism for securing the commitment and financial resources needed for the continuation of the network beyond the project lifetime, by preparing a cooperation agreement of the partner cities with each other or with another institution from outside the partnership (07/24-12/25). At the same time, the corporate identity of the "liveable city" network and label will be developed in a design competition organised by the Estonian Academy of Arts (see GoA 3.2). The transnational conference hosted by the City of Riga in the end of 2025 will thus hopefully not only mark the end of the Liveability project, but also the starting point of the "liveable cities" network.  
 After the project has ended, the network will organise regular member meetings combined with PID knowledge transfer workshops, implement regular online train-the-trainer sessions and (co-) coordinate the award process of the "liveable city" label to enlarge its membership.

2,400 / 3,000 characters

**5.6.4 This group of activities leads to the development of a deliverable**



**D 3.5**

**Title of the deliverable**

Cooperation agreement for the continuation of the liveable cities network after the project

91 / 100 characters

**Description of the deliverable**

The cooperation agreement will be made by the partner and candidate cities who become the first members of the network and/or with an institution from outside the partnership that hosts or coordinates the network. The cooperation agreement will include provisions on the financing of the network and its activities, distribution of responsibilities and decision-making processes in the network.

394 / 2,000 characters

**Which output does this deliverable contribute to?**

none

4 / 100 characters

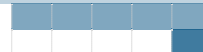
**5.6.6 Timeline**

Period: 1 2 3 4 5 6

**WP.3: WP3 Transferring solutions**

A.3.5: Creating a durable network of "liveable cities"

D.3.5: Cooperation agreement for the continuation of the liveable cities network after the project



**5.6.7 This deliverable/output contains productive or infrastructure investment**



6. Indicators

Indicators

Output indicators				Result indicators		
Output indicators	Total target value in number	Project outputs	Please explain how the solution presented in this output serves the target group(s).	Result indicator	Total target value in number	Please explain how organisations in the target groups within or outside the partnership will take up or upscale each solution.
RCO 84 – Pilot actions developed jointly and implemented in projects	3	N/A	N/A	RCR 104 - Solutions taken up or up-scaled by organisations	1	<p>The six partner cities (Kolding as AO) will develop action plans for upscaling their capacity building programmes in GoA 3.1, e.g. by regularly offering PID training sessions for civil servants, by rolling out the use of PID principles in line with the charter and the use case guide in other neighbourhoods and with other public services than in the use case testbeds.</p> <p>Candidate cities take up the capacity building programme by engaging in one-on-one twinning/mentoring partnerships for PID uptake and implementation in GoA 3.3. Through the twinning and the participation in the train the trainer session (GoA 3.4) they are able to start their own PID capacity building processes, naming PID change agents and implementers and applying principles of the charter, the use case guide and the training programme with their civil servants.</p> <p>If they do so and fulfil the criteria set by the partnership, they will be awarded the liveable city label and invited to the liveable cities network.</p>
RCO 116 – Jointly developed solutions	1	O.2.5: Public interest design capacity-building programme for liveable cities	<p>The PID charter will provide inspiration for city leaderships to integrate PID principles into organisational structures, processes and cultures as well as competence development programmes for civil servants. While the charter will likely not be adopted as such, its fundamental principles and ideas will be integrated into existing strategies, guidelines or codes of conduct and thus raise the capacity of the cities to provide responsive and effective public services in light of transformative challenges.</p> <p>The PID training programme can be used by the city leaderships to roll out design principles related to the charter in the city, across all departments that are providing public services.</p> <p>Participants of the training programme will be more aware of the benefits of design and co-creation approaches and better prepared for applying them in practice. The use case guide can be applied practitioners in any type of design process that leads to improved public services.</p>			992 / 2,000 characters

Output indicators		Result indicators			
Output indicator	Total target value in number	Result indicator	Total target value in number	Please describe what types of organisations are planned to actively participate in the project. Explain how this participation will increase their institutional capacity. These types of organisations should be in line with the target groups you have defined for your project.	
RCO 87 - Organisations cooperating across borders	26	PSR 1 - Organisations with increased institutional capacity due to their participation in cooperation activities across borders	33	Project partners and associated organisations	<p>11 partner organisations will raise their institutional capacity through participation in the preparation, implementation and transfer of the PID programme, as will 15 associated organisations. 10 of the PPs and AOs are small and medium-sized cities, and several others are public service providers or NGOs.</p>
				Other organisations	<p>Each piloting city and EKA will mentor one candidate city, paving the ground for the implementation of the capacity building programme, so there will be at least seven cities outside the partnership that raise their institutional capacities in terms of public interest design.</p>

7. Budget

7.0 Preparation costs

Preparation Costs

Would you like to apply for reimbursement of the preparation costs?

No

7.1 Breakdown of planned project expenditure per cost category & per partner

No. & role	Partner name	Partner status	CAT1 - Staff	CAT2 - Office & administration	CAT3 - Travel & accommodation
1 - LP	Heinrich-Böll-Foundation Schleswig-Holstein e.V.	Active 22/09/2022	297,216.00	44,582.40	44,582.40
2 - PP	City of Kiel	Active 22/09/2022	247,680.00	37,152.00	37,152.00
3 - PP	Danish Cultural Institute	Active 22/09/2022	194,622.30	29,193.35	29,193.35
4 - PP	Business Kolding	Active 22/09/2022	259,509.18	38,926.38	38,926.38
5 - PP	Guldborgsund Municipality	Active 22/09/2022	259,509.00	38,926.35	38,926.35
6 - PP	City of Pori	Active 22/09/2022	232,200.00	34,830.00	34,830.00
7 - PP	Riga City Council	Active 22/09/2022	164,736.00	24,710.40	24,710.40
8 - PP	City of Gdynia	Active 22/09/2022	129,240.00	19,386.00	19,386.00
9 - PP	Gdansk University of Technology	Active 22/09/2022	77,469.23	11,620.38	11,620.38
10 - PP	Politics for Tomorrow	Active 22/09/2022	123,840.00	18,576.00	18,576.00
11 - PP	Estonian Academy of Arts	Active 22/09/2022	74,820.00	11,223.00	11,223.00
<b>Total</b>			<b>2,060,841.71</b>	<b>309,126.26</b>	<b>309,126.26</b>

No. & role	Partner name	CAT4 - External expertise & services	CAT5 - Equipment	Total partner budget
1 - LP	Heinrich-Böll-Foundation Schleswig-Holstein e.V.	212,100.00	0.00	598,480.80
2 - PP	City of Kiel	48,001.00	0.00	369,985.00
3 - PP	Danish Cultural Institute	11,500.00	0.00	264,509.00
4 - PP	Business Kolding	50,000.00	0.00	387,361.94
5 - PP	Guldborgsund Municipality	80,000.00	0.00	417,361.70
6 - PP	City of Pori	56,000.00	0.00	357,860.00
7 - PP	Riga City Council	64,000.00	2,000.00	280,156.80
8 - PP	City of Gdynia	28,700.00	1,500.00	198,212.00
9 - PP	Gdansk University of Technology	35,000.00	0.00	135,709.99
10 - PP	Politics for Tomorrow	0.00	0.00	160,992.00
11 - PP	Estonian Academy of Arts	12,500.00	0.00	109,766.00
<b>Total</b>		<b>597,801.00</b>	<b>3,500.00</b>	<b>3,280,395.23</b>



### 7.1.1 External expertise and services

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
9. Gdansk Universit	Specialist support	CAT4-PP9-E-0	External supervision and consultation of twinning activities of all cities <small>76 / 100 characters</small>	No	3.3	20,000.00
9. Gdansk Universit	Communication	CAT4-PP9-C-0	Printing of project outputs for all partners <small>44 / 100 characters</small>	No	N/A	7,500.00
9. Gdansk Universit	Communication	CAT4-PP9-C-0	Translation, editing and graphic design services for adapting project outputs to Polish language <small>100 / 100 characters</small>	No	2.2 2.3 2.4 2.5	7,500.00
3. Danish Cultural I	National control	CAT4-PP3-F-0	Control of one report <small>21 / 100 characters</small>	No	N/A	1,500.00
3. Danish Cultural I	Events/meetings	CAT4-PP3-A-0	Fees and travel costs for external speakers/moderators at transnational events <small>78 / 100 characters</small>	No	3.2	10,000.00
11. Estonian Acade	Specialist support	CAT4-PP11-E-	Coach for corporate identity design competition for liveable city network and label <small>83 / 100 characters</small>	No	3.2 3.5	6,000.00
11. Estonian Acade	Other	CAT4-PP11-G-	Language editing and translation <small>33 / 100 characters</small>	No	1.4 1.5 2.5 3.3	4,000.00
11. Estonian Acade	Events/meetings	CAT4-PP11-A-	Workshops with municipal stakeholders to transfer the solution to Estonia <small>73 / 100 characters</small>	No	3.3 3.4 3.5	2,500.00
1. Heinrich-Böll-Fou	Project management	CAT4-PP1-D-0	External support for project and financial management <small>53 / 100 characters</small>	No	N/A	199,600.00
1. Heinrich-Böll-Fou	National control	CAT4-PP1-F-1	Control costs <small>13 / 100 characters</small>	No	N/A	2,500.00
<b>Total</b>						<b>597,801.00</b>

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
1. Heinrich-Böll-Fou	Communication	CAT4-PP1-C-1	Various costs for coordination of transnational communication, e.g. conference fees, design <small>91 / 100 characters</small>	No	3.2 3.5	3,000.00
1. Heinrich-Böll-Fou	Events/meetings	CAT4-PP1-A-1	Costs for organising launch event (as side event to another conference) for liveable cities label <small>97 / 100 characters</small>	No	3.2	7,000.00
2. City of Kiel	Events/meetings	CAT4-PP2-A-1	Transnational meeting <small>21 / 100 characters</small>	No	N/A	5,000.00
2. City of Kiel	National control	CAT4-PP2-F-1	Control of partner reports <small>26 / 100 characters</small>	No	N/A	6,000.00
2. City of Kiel	Communication	CAT4-PP2-C-1	Design and printing <small>19 / 100 characters</small>	No	1.2 1.3 2.2 2.3	1,000.00
2. City of Kiel	Other	CAT4-PP2-G-1	Translation <small>11 / 100 characters</small>	No	1.5 2.2 2.3 2.4 2.5	4,000.00
2. City of Kiel	Specialist support	CAT4-PP2-E-1	Fees for experts / trainers <small>27 / 100 characters</small>	No	2.3 2.4	8,000.00
2. City of Kiel	Events/meetings	CAT4-PP2-A-1	City-wide PID conference (room rent, moderation, graphic recording) <small>67 / 100 characters</small>	No	3.1	12,000.00
2. City of Kiel	Communication	CAT4-PP2-C-1	Production of video tutorials for training programme <small>52 / 100 characters</small>	No	1.4 2.5	12,001.00
4. Business Kolding	Events/meetings	CAT4-PP4-A-2	Transnational meeting <small>21 / 100 characters</small>	No	N/A	10,000.00
4. Business Kolding	National control	CAT4-PP4-F-2	Control of partner reports <small>26 / 100 characters</small>	No	N/A	7,000.00
4. Business Kolding	Communication	CAT4-PP4-C-2	Translation <small>12 / 100 characters</small>	No	2.2 2.3 2.4 2.5	10,000.00
<b>Total</b>						<b>597,801.00</b>

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
4. Business Kolding	Specialist support	CAT4-PP4-E-2	External experts and consultants for the events and liveability workshops <small>73 / 100 characters</small>	No	2.2 2.3	12,000.00
4. Business Kolding	Communication	CAT4-PP4-C-2	Website development, hosting and communication for "Liveable Cities Network" <small>76 / 100 characters</small>	No	3.5	8,000.00
4. Business Kolding	Communication	CAT4-PP4-C-2	Printing <small>8 / 100 characters</small>	No	2.2 2.3 2.4 2.5 3.5	3,000.00
5. Guldborasund M	Events/meetings	CAT4-PP5-A-2	Transnational meeting <small>21 / 100 characters</small>	No	N/A	4,000.00
5. Guldborasund M	National control	CAT4-PP5-F-2	Control of partner reports <small>26 / 100 characters</small>	No	N/A	6,000.00
5. Guldborasund M	Communication	CAT4-PP5-C-2	Design and printing of local communication products <small>51 / 100 characters</small>	No	2.2 2.3 2.4 2.5	5,000.00
5. Guldborasund M	Other	CAT4-PP5-G-2	Translation <small>11 / 100 characters</small>	No	2.2 2.3 2.4 2.5	5,000.00
5. Guldborasund M	Events/meetings	CAT4-PP5-A-3	Local meetings and workshops <small>28 / 100 characters</small>	No	2.2 2.3 2.4	5,000.00
5. Guldborasund M	Events/meetings	CAT4-PP5-A-3	Study visit meeting costs and travel of twin city <small>49 / 100 characters</small>	No	3.3	5,000.00
5. Guldborasund M	Specialist support	CAT4-PP5-E-3	Pilot strategy / concept development <small>36 / 100 characters</small>	No	2.2 2.3	15,000.00
5. Guldborasund M	Specialist support	CAT4-PP5-E-3	Fees for expert trainers <small>24 / 100 characters</small>	No	2.4	20,000.00
<b>Total</b>						<b>597,801.00</b>

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
6. City of Pori	Events/meetings	CAT4-PP6-A-3	Transnational meeting <small>21 / 100 characters</small>	No	N/A	4,000.00
6. City of Pori	Events/meetings	CAT4-PP6-A-3	Local meetings and workshops <small>28 / 100 characters</small>	No	2.2 2.3 2.4	1,000.00
6. City of Pori	Other	CAT4-PP6-G-3	Translation <small>11 / 100 characters</small>	No	2.2 2.3 2.4 2.5	3,000.00
6. City of Pori	Events/meetings	CAT4-PP6-A-3	Study visit meeting costs and travel of twin city <small>49 / 100 characters</small>	No	3.3	3,000.00
6. City of Pori	Events/meetings	CAT4-PP6-A-3	Fees and travel costs of expert speakers <small>40 / 100 characters</small>	No	2.1 2.2 3.1 3.2	5,000.00
6. City of Pori	Specialist support	CAT4-PP6-E-3	Fees for trainers in the training programme (train the trainers) <small>64 / 100 characters</small>	No	1.4 3.4	20,000.00
6. City of Pori	Events/meetings	CAT4-PP6-A-4	Project event production costs <small>30 / 100 characters</small>	No	3.1	10,000.00
5. Guldborasund M	Specialist support	CAT4-PP5-E-4	Fees for expert trainers (train the training) <small>45 / 100 characters</small>	No	1.4 3.4	15,000.00
6. City of Pori	Specialist support	CAT4-PP6-E-4	Training material production for train the trainers <small>51 / 100 characters</small>	No	1.4 3.4	10,000.00
7. Raa Citv Council	Events/meetings	CAT4-PP7-A-4	Transnational meeting <small>21 / 100 characters</small>	No	N/A	5,000.00
7. Raa Citv Council	Events/meetings	CAT4-PP7-A-4	Transnational conference <small>24 / 100 characters</small>	No	3.2	20,000.00
7. Raa Citv Council	Specialist support	CAT4-PP7-E-4	Pilot strategy/concept development <small>34 / 100 characters</small>	No	2.2 2.3	15,000.00
7. Raa Citv Council	Specialist support	CAT4-PP7-E-4	Fees for trainers <small>17 / 100 characters</small>	No	2.4	3,000.00
<b>Total</b>						<b>597,801.00</b>

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
7. Riga City Council	Events/meetings	CAT4-PP7-A-4	Study visit meeting costs and travel of twin city <small>49 / 100 characters</small>	No	3.3	2,500.00
7. Riga City Council	Events/meetings	CAT4-PP7-A-4	Fees and travel costs of external speakers <small>42 / 100 characters</small>	No	3.1 3.2	2,500.00
7. Riga City Council	Other	CAT4-PP7-G-4	Translation <small>11 / 100 characters</small>	No	2.1 2.2 2.3 2.4	1,000.00
7. Riga City Council	Communication	CAT4-PP7-C-5	Design and print local communication <small>36 / 100 characters</small>	No	2.2 2.3 3.1	1,000.00
7. Riga City Council	Events/meetings	CAT4-PP7-A-5	Local meetings and workshops <small>28 / 100 characters</small>	No	2.2 2.3 2.4 3.1	9,000.00
7. Riga City Council	Events/meetings	CAT4-PP7-A-5	City wide PID conference <small>24 / 100 characters</small>	No	3.1	5,000.00
8. City of Gdynia	Events/meetings	CAT4-PP8-A-5	Transnational meeting <small>21 / 100 characters</small>	No	N/A	6,000.00
8. City of Gdynia	Events/meetings	CAT4-PP8-A-5	Local meetings and workshops <small>28 / 100 characters</small>	No	2.2 2.3 3.1	2,200.00
8. City of Gdynia	Other	CAT4-PP8-G-5	Trnslation <small>11 / 100 characters</small>	No	2.2 2.3 2.4 2.5	3,000.00
8. City of Gdynia	Communication	CAT4-PP8-C-5	Design and print local communication <small>36 / 100 characters</small>	No	2.2 2.3 3.1	5,000.00
8. City of Gdynia	Specialist support	CAT4-PP8-E-5	Expert trainers <small>15 / 100 characters</small>	No	2.4	3,500.00
<b>Total</b>						<b>597,801.00</b>

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
8. City of Gdynia	Specialist support	CAT4-PP8-E-5	Evaluation exper <small>16 / 100 characters</small>	No	2.2 2.3 2.4 2.5	2,000.00
8. City of Gdynia	Events/meetings	CAT4-PP8-A-5	Study visit meeting costs and travel of twin city <small>49 / 100 characters</small>	No	3.3	2,500.00
8. City of Gdynia	Events/meetings	CAT4-PP8-A-6	Fees and travel costs of external speakers <small>42 / 100 characters</small>	No	2.2 2.3 3.1	2,500.00
8. City of Gdynia	Specialist support	CAT4-PP8-E-6	Expert support for piloting <small>27 / 100 characters</small>	No	2.2 2.3	2,000.00
<b>Total</b>						<b>597,801.00</b>

### 7.1.2 Equipment

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
7. Riga City Council	IT hardware and soft	CAT5-PP7-B-0	Computer <small>8 / 100 characters</small>	No	N/A	2,000.00
8. City of Gdynia	IT hardware and soft	CAT5-PP8-B-0	Computer <small>8 / 100 characters</small>	No	N/A	1,500.00
<b>Total</b>						<b>3,500.00</b>

### 7.1.3 Infrastructure and works

Contracting partner	Group of expenditure	Item no.	Specification	Investment item?	Group of activities no.	Planned contract value
Please select	Please select	CAT6-PP--01	 <small>0 / 100 characters</small>	Please select		0.00
<b>Total</b>						<b>0.00</b>

### 7.2 Planned project budget per funding source & per partner

No. & role	Partner name	Partner status	Country	Funding source	Co-financing rate [in %]	Total [in EUR]	Programme co-financing [in EUR]	Own contribution [in EUR]	State aid instrument
1-LP	Heinrich-Böll-Foundation Schleswig-Holstein e.V.	Active 22/09/2022	DE	ERDF	80.00 %	598,480.80	478,784.64	119,696.16	For each partner, the State aid relevance and applied aid measure are defined in the <a href="#">State aid section</a>
2-PP	City of Kiel	Active 22/09/2022	DE	ERDF	80.00 %	369,985.00	295,988.00	73,997.00	
3-PP	Danish Cultural Institute	Active 22/09/2022	DK	ERDF	80.00 %	264,509.00	211,607.20	52,901.80	
4-PP	Business Kolding	Active 22/09/2022	DK	ERDF	80.00 %	387,361.94	309,889.55	77,472.39	
5-PP	Guldborgsund Municipality	Active 22/09/2022	DK	ERDF	80.00 %	417,361.70	333,889.36	83,472.34	
6-PP	City of Pori	Active 22/09/2022	FI	ERDF	80.00 %	357,860.00	286,288.00	71,572.00	
7-PP	Riga City Council	Active 22/09/2022	LV	ERDF	80.00 %	280,156.80	224,125.44	56,031.36	
8-PP	City of Gdynia	Active 22/09/2022	PL	ERDF	80.00 %	198,212.00	158,569.60	39,642.40	
9-PP	Gdansk University of Technology	Active 22/09/2022	PL	ERDF	80.00 %	135,709.99	108,567.99	27,142.00	
10-PP	Politics for Tomorrow	Active 22/09/2022	DE	ERDF	80.00 %	160,992.00	128,793.60	32,198.40	
11-PP	Estonian Academy of Arts	Active 22/09/2022	EE	ERDF	80.00 %	109,766.00	87,812.80	21,953.20	
<b>Total ERDF</b>						<b>3,280,395.23</b>	<b>2,624,316.18</b>	<b>656,079.05</b>	
<b>Total</b>						<b>3,280,395.23</b>	<b>2,624,316.18</b>	<b>656,079.05</b>	

7.3 Spending plan per reporting period

	EU partners (ERDF)		Total	
	Total	Programme co-financing	Total	Programme co-financing
Period 1	492,059.28	393,647.43	492,059.28	393,647.43
Period 2	590,471.14	472,376.91	590,471.14	472,376.91
Period 3	623,275.09	498,620.07	623,275.09	498,620.07
Period 4	590,471.14	472,376.91	590,471.14	472,376.91
Period 5	492,059.29	393,647.43	492,059.29	393,647.43
Period 6	492,059.29	393,647.43	492,059.29	393,647.43
<b>Total</b>	<b>3,280,395.23</b>	<b>2,624,316.18</b>	<b>3,280,395.23</b>	<b>2,624,316.18</b>